

SPECIAL COMMITTEE ON SOLID WASTE ACTIVITIES

February 16, 2010

5:00 PM

Chairman Craig called the meeting to order.

The Clerk called the roll.

Present: Aldermen Craig, Lopez, Osborne, Greazzo, Arnold

Messrs: K. Sheppard, T. Arnold, S. Lewry

Chairman Craig addressed item 3 of the agenda:

3. Update on Manchester Solid Waste Report.

Mr. Kevin Sheppard, Public Works Director, stated I asked the City Clerk's office to pass out some information that I just recently put together. I apologize that it got to you so late. Behind the first page attached to that letter is a summary of the list of items that were part of the 2004 Solid Waste Report. As you can see, we have done pretty well implementing many of these items. The one item in immediate implementation that we have not moved forward on is the increase of Saturday drop off hours. The drop off facility is open the first and third Saturday of every month. Typically, that is open so residents can get in there. Right now their hours are 7:30 to 11:00 and in the report it recommends that it should be open until four o'clock in the afternoon, about five additional hours. The cost of something like that would roughly be \$12,000 to \$15,000 a year. That is not something that we have budgeted. It is a policy decision that Board of Mayor and Aldermen would have to move forward on. Other than that, our immediate implementation steps have moved forward. I can go through them. The City is doing the solid waste collection. Waste Management had a one year extension in 2004 and then we had the RFP where we brought on Corcoran Environmental Services that is currently providing our curbside recycling and yard waste. We do permit toters to businesses that are currently being collected by the City. The maximum is two toters and they do need to be able to recycle. That is part of the policy of allowing them to use toters. The short term implementation's first part was defining a list of our customers. Again, on the second page is the survey that we did listing who our customers are. You can see that from that list there is quite a variety of customers. As part of our longer term implementation, I'll get into this list a little bit further, we really don't have a defined list of customers in the City. Our current policy is

that if it is at the curb we'll pick it up. That is something that this Committee can review and we can work on. Most cities and towns have a definition if they are going to provide service at the curb. The toters in the downtown collection area right now are not mandatory, but one of the topics on tonight's meeting is downtown recycling. I will be getting to that as well. If we do move forward with downtown recycling, I would like to make toters for both recycling and solid waste mandatory in the downtown area. Skipping over recycling in the downtown area because that is another agenda item, let's go to restricting bulky collection to two free per year. That is the recommendation. We worked with the Board of Mayor and Aldermen and right now we do restrict bulky collection to four free items per year for every address. The Board of Mayor and Aldermen created the Solid Waste Enforcement position. It has been very successful. I have given this Committee reports in the past. I apologize I don't have one tonight, but I will prepare one for the next meeting to show how successful that position has been. Our intent is not to go out there and fine people. Our intent is to go out there and educate people and work with people so they understand the City Ordinances. We do send out letters. If the person insists or keeps up the actions to leave the material at the curb, they will eventually get a fine. Again, our preference is to educate people instead of fining them. Free disposal of yard waste at the drop off comes down to budget constraints. Right now, a lot of people don't realize that at the curbside, yard waste is a lump sum contract with Corcoran Environmental. No matter how much yard waste is at the curb, the City pays a lump sum monthly fee to Corcoran. When people bring the material, even though they feel they are doing the right thing by bringing the material to us, there is a processing fee that we have to pay to Corcoran to process that material. It costs the City money when that material comes to our drop off when people are bringing it there and not leaving it curbside. We are better off if people leave it curbside and allow Corcoran to pick it up with their trucks. One of the concerns in doing that is that there are a lot of landscapers in the City and to determine the difference between a landscaper who is doing it for a business and a homeowner could become difficult if we started to allow that in for free. Weekly single stream recycling is an agenda item tonight. I think the City will be moving forward with that in the near future. Longer term implementation includes implementing a user fee base system for solid waste. That is one item that was brought to this Committee before. I know there are systems out there that are similar. They have been very successful in other cities and towns. The Chairman asked that I hand out a quarterly report that was given out by the City of Concord by the General Services Director to the City Council. I believe they have diverted up to 40 to 50% of their solid waste with the new program. To determine who our customers should be, going back to that list of customers, you can see who we are servicing and if this Committee wants to look into that further whether we want to better define who our customers are, we can. Many towns and cities define who their customers are. They say five units and above is considered commercial. Most cities and town do not provide that service

to commercial sectors. We are continuing to review and evaluate waste reduction strategies in all our operations.

Alderman Arnold stated I'm not suggesting in any way that we should implement or pursue any kind of program like this, but you referenced a program like Recycle Bank. Could you give a brief explanation of that just to educate me and anyone else who might not be familiar with it?

Mr. Sheppard replied sure. Recycle Bank is a program that is run by a private company where they will come in and help educate residents on recycling in the City. It is proven that Recycle Bank does work. Your recycling rate can go up. They work off of a computer. People can go in and actually see that everyone's recyclables are weighed. You can put a RFD chip on the single stream totes so as it gets tipped it gets weighted so we know what every resident is recycling. The more you recycle the more points you get. This is the standard recycle bank and how it works. As you gather points, you can use those points to purchase things online like coupons that they offer. It is a savings type thing where residents gather points, and as they gather points, they get coupons to be used at commercial businesses in the City of Manchester. By them recycling and saving the City money, they are also saving themselves money by gaining those coupons. The City of Manchester would have its own site and track the carbon footprint of the City of Manchester and track the tonnages that have been diverted so people can see how the City of Manchester is doing. It is an interesting concept. On the flip side of that, they want a portion of that savings and that is not a set percentage; that is a negotiable percentage. In discussions with the Mayor, he would like to see something very similar to Recycle Bank, but where the savings go directly back to the residents, rather than having a third party such as Recycle Bank set this up. He would like the savings to go directly back to the residents, which seems to make sense as well.

Alderman Arnold stated so that is one possibility, to contract it out to a private company. Another possibility is if we do it in-house through Highway, right?

Mr. Sheppard replied correct.

Alderman Osborne stated I have a couple of questions. In sequence, what do we want to go forward with first? Downtown?

Mr. Sheppard replied I believe that downtown is one that we can move forward with hopefully as soon as possible. Obviously, when I get to that point, I can talk, but Stephanie Lewry, the Executive Director of Intown, is here. First of all, we need to make sure that the downtown businesses are ready for this. I believe they are, but my plan for implementation of that is to use our existing truck. One day

we would do recycling and the next day we would do solid waste, but we need to get buy-in from Intown for our seven day collection area downtown to implement that program. I think we should continue to move forward with the single stream recycling program.

Alderman Osborne asked so single stream is second on your mind?

Mr. Sheppard replied definitely. It is all on my mind.

Alderman Osborne stated I know. I wanted to line it up a little bit. What about this bag and tag?

Mr. Sheppard asked my opinion?

Alderman Osborne replied where do you feel this lies? Last? Third? Fourth?

Mr. Sheppard replied pay to throw is a great system. I think it has been very successful in other communities. As far as where it lies, I guess it is up to this Committee to determine the priority.

Alderman Osborne stated I understand. It would be up to the Committee if we want to go ahead with solid waste. It will also go to the full Board. When would we be able to vote on this?

Chairman Craig replied we hopefully will be able to vote on the downtown tonight. With single stream City wide, there is an issue with the contract so we need to work that out. We are hoping that within two months we will be able to move on that. Maybe Mr. Arnold could enlighten us on the timeline.

Mr. Tom Arnold, Deputy City Solicitor, stated the Corcoran contract is in bankruptcy. We are about to file a motion. Maybe I should back up a little. Since this is what we call an executory contract, in this case the debtor in possession usually has until his reorganization plan is confirmed to either assume or reject the contract, meaning that yes, he is going to abide by the contract or he can reject the contract and say he is not going to abide by it and the City would have to seek alternatives. Obviously we don't want to wait until the plan is confirmed so we are about to file a motion to ask the court to set the date certain by which Corcoran must accept or reject the contract. I am quite frankly unsure how long the court will take to act on that motion to schedule necessary hearings if Corcoran doesn't agree. I would probably think that we are dealing with a process of a couple of months. The court is going to have to give Corcoran reasonable time after it grants the motion in order to decide whether it is going to assume or reject the contract so we are looking at some additional time there.

Alderman Osborne stated I am trying to get a couple of things out of the way so we can concentrate on mandatory toters or bag and tag. I know you are waiting for single stream too. Is that right? You would like to work those in with the others?

Mr. Sheppard replied correct.

Alderman Osborne stated we are talking a couple months down the road. Two or three months, tops.

Mr. Sheppard asked for single stream City wide?

Alderman Osborne replied yes, so we can get back with the Corcoran deal and so on and so forth. That is going to take a lot of time.

Mr. Sheppard stated as Mr. Arnold mentioned, whatever that timeline is, I think that once we get through that process whether the City moves forward on single stream itself or brings in a third party, that process is probably going to take four to six months.

Alderman Osborne asked do you think in the meantime we can decide on this bag and tag thing and get that out of the way? Can we bring this forward?

Chairman Craig replied I don't know that we have enough information right now to bring that forward.

Alderman Osborne stated I have plenty of information. We let things drag all the time and this bag and tag has been through us I don't know how many times. I know how I feel, but I would like to get that out of the way so we can concentrate on the single stream because I would like to see this mandatory City-wide toter program in effect. I think it should be in effect as quickly as we can get it there. The more I look at barrels out in the street, the worse I feel. That is what I am getting at. I guess it would be up to the Chairman to decide whether this Committee would vote on a bag and tag. We're not going to vote on the others, but I'm sure we can give our opinion. Every Alderman on this Board knows which way they are going with that. I would like to get that out of the way so we can concentrate on single stream and downtown. Downtown we will probably go through tonight without any problem, but other than that, we can narrow it down.

Chairman Craig stated it is my opinion that we should look at this from a process perspective. Like Kevin has outlined, we are going to address downtown tonight and hopefully move forward. If this Committee wishes, we should then look at single stream City-wide and then post that. We should look at whether or not we want to implement a type of program that is pay as you throw. It is a tiered

approach and that is how I would prefer to look at it. I personally am not prepared to vote on the pay as you go right now. We just got information on how Concord is doing and I would like to hear from the gentleman from Concord. I spoke to him last week and the results are phenomenal. Whether or not this is right for Manchester is still to be seen, but it is an option that I believe the Committee should vet out.

Alderman Osborne asked how long will this take before you decide that we should be voting on bag and tag? Not so much single stream, but the bag and tag end of it?

Chairman Craig replied I don't have an answer. I don't want to drag it out.

Alderman Osborne stated I understand that. I can go on and on with bag and tag so I'll stop here and let someone else say something.

Alderman Lopez stated I think we ought to walk before we run. Kevin, is that position vacant?

Mr. Sheppard replied yes, it is.

Alderman Lopez asked who is doing Joanne's job right now?

Mr. Sheppard replied right now it is vacant. Our recycling coordinator, who was Joanne, is a vacant position right now.

Alderman Lopez stated I think one of the major reasons why we had that position was to educate the public. I know I did a couple TV programs on recycling. In saying that, is there a dollar cost for downtown?

Mr. Sheppard asked savings?

Alderman Lopez replied I know there is a savings, but it is going to cost you more for downtown?

Mr. Sheppard replied at this point, I would like to think no. Ms. Lewry is here tonight. What I talked to her about is working with the downtown businesses because my plan would be to collect that material with the same truck that picks up the trash, meaning that one day we would potentially do solid waste and the next day we may do recyclables, but develop a plan so that that truck can alternate what it is picking up. Obviously we can't pick up both in the same day utilizing the same truck and not increase costs. I believe that we could potentially work out an alternating cycle, maybe two days of solid waste and one day of recycling. We

would have to work with the downtown businesses, but you can pick up single stream recycling with a refuse packer.

Alderman Lopez asked at what point do you think this position should be filled to make sure the program is moving in a productive manner?

Mr. Sheppard replied I think we are getting closer to that point. One of the reasons it is left vacant is not only to manage the vacancies in our budget, but our thought was that we were very close to going to single stream recycling. We did not want to start educating the public on dual stream recycling, which we do now, with cardboard in one container and plastic and bottles in another. We didn't want to go too far into that recycling effort with the single stream supposedly going into effect in March 2009. We haven't been doing much education only because we don't know in what direction we are going. Hopefully, we are going to be in single stream in the near future. My recommendation is to have that educational blitz once we get into the single stream recycling.

Alderman Lopez asked when we say downtown, from what area to another is that? We have the Central Business District. We're not talking the Central Business District are we?

Mr. Sheppard replied no. I have attached a map. It is difficult to see the copy on here, but what we consider the seven day downtown collection district is the area that receives solid waste collection seven days a week. It is bordered to the north roughly by Salmon Street and Brook Street and to the south, just beyond Granite Street, Depot Street and Auburn Street. It is Elm Street East and West Back Street basically. Elm Street, north and south, is the collection zone. It is not the complete Intown District.

Alderman Lopez asked the Commercial Street area is not included?

Mr. Sheppard replied correct. We don't provide solid waste collection to them.

Alderman Roy stated I know we had discussed in another meeting researching what the most financially beneficial plan for the City of Manchester was going to be, whether it was bag and tag. Did we get that report back yet?

Chairman Craig replied we have not.

Alderman Roy stated the reason I ask that is if we are already starting to think about single stream, I'm afraid it is not going to be most beneficial for the City. I'm just asking the question.

Mr. Sheppard stated single stream should be in place, in my belief. It should be in place at the same time as pay to throw program.

Alderman Roy stated I understand what you are saying there. From that meeting that we had, and I know the Chairman was there with Alderman Osborne and myself, it was pointed out to us that with single stream as soon as there is glass introduced into that paper, that the paper isn't worth nearly as much as if you have the dual stream. The question of the day is which is going to be most cost beneficial to the City or how we can make the most money out of this? That is the report that I am looking for.

Chairman Craig stated I think that is when you are selling the commodities that you are talking about. We are not actually talking about that at this point.

Alderman Roy stated as soon as I heard single stream it piqued my interest.

Chairman Craig stated Kevin if you could look into that and get back to the Committee that would be great.

Mr. Sheppard stated I know the Alderman is correct. In single stream, once you get glass into it...the facility for disposal is down in Massachusetts and they will take zero dollars per ton. You deliver it and they take it at zero dollars per ton. At this point you may be able to get \$20 per ton. Again, you need to take a look at cost versus benefits.

Chairman Craig addressed item 4 of the agenda:

4. Discussion relative to downtown recycling.

Chairman Craig asked Kevin, do you want to give a brief overview of your thoughts on how this would be addressed?

Mr. Sheppard replied sure. As my memo says, we had a great meeting with Chairman Craig and Stephanie Lewry, the Executive Director of Intown Manchester, and I think the downtown is excited about the opportunity to begin recycling. I think many people realize how much recycling or the opportunity to recycle downtown...there is a lot of cardboard and a lot of glass produced in the downtown area and if we can capture that and divert that material as a single stream...right now we are paying about \$68 per ton for solid waste. I'm hoping that we could bring the single stream material to a facility at about \$25 per ton. That it itself will net a saving of \$40 per ton. The downtown district is roughly

3,000 tons per year. Assuming a third of that is recyclables, that is 1,000 tons and if you multiply that by \$40 per ton savings, that is \$40,000 a year in savings.

Alderman Lopez asked are the toters going to be a cost to them?

Mr. Sheppard replied my recommendation would be that we require mandatory toters for solid waste in the downtown and require mandatory toters for the single stream. My recommendation would be for the businesses to purchase those themselves. We would provide them or as we do now with the residents, we purchase them and then we resell them to businesses or the residents in the City.

Alderman Lopez asked do you have any idea how many toters a business would need depending on what type of business it is?

Mr. Sheppard replied it depends on the type of business. I think some of the businesses can merge some of their existing solid waste toters to recyclable toters. My plan would be, when we buy recycling toters to get a different colored lid, but we could work with them to convert some of their existing green toters by putting stickers on them or something. I don't want them to have extra toters just sitting around, but again, we would have to work with Ms. Lewry and Intown businesses to see how best to develop this plan. We don't want to develop this plan in a bottle or a vacuum. We need to work with the users.

Chairman Craig asked Stephanie, do you want to come forward? Have you had an opportunity speak to any of the businesses? I know you have been involved in this for a number of years.

Ms. Stephanie Lewry, Executive Director of Intown Manchester, stated I really am delighted to hear that this Committee is going forward on recycling in such an aggressive manner. I think a lot of businesses are interested in doing recycling with the City. I took a survey, which is what I have here, of 85 businesses that are on a contact list. They are not specific to any type of business so I can't say it is a very scientific survey and some of the businesses may be upper story businesses so they are not all on street level and they are not all restaurants, which are the ones that have the most recyclables that we might be talking about. In that survey, I had a 25% response rate and one question was if their downtown business recycled waste; 45% said yes and 54% said no. I was surprised right there to see that they are recycling. Half of those who responded are already recycling, but then I went further and I found out that the way they are recycling is capturing plastic bottles and when they finally get enough, someone from their office will make a run to the dump. The follow up question to that was if you recycle why do you recycle and most responded that they think it is the right thing to do. The question becomes more complicated whether or not they are willing to pay for

recycling. We asked if they would pay for private recycling and most people felt that they did not want to pay for private recycling. They would not consider recycling if they were going to have to pay for it. My sense is that doing the right thing, if it is made easy by the City, they are willing to do it. If they have to pay for it, they are less willing. If the Committee is interested in going further with downtown recycling, I would structure more of a survey with targeted businesses that we are talking about and find out what their recycling needs would be versus their garbage pick up. I feel very confident that most people will be very happy with a program like this.

Alderman Lopez stated if I am hearing you correctly, if we implemented this program, the people who want to recycle would probably pay for the toters and those who didn't would not pay for the toters.

Ms. Lewry stated right now, the businesses do pay for their totes. At least 90% of the businesses now use toters and they pay for them themselves.

Alderman Lopez asked Kevin, would you utilize that so they wouldn't have to buy another toter?

Mr. Sheppard replied we would work with them to minimize any additional toters they would have to purchase, but as Ms. Lewry mentioned, they do purchase their own toters and it is somewhere near 90%. I would like to see 100% using toters. That was the original intent of the plan.

Alderman Lopez stated I think they should. I just want to know if as a Committee we vote this as policy for downtown how much time you need to educate and implement a starting date.

Ms. Lewry replied if you wanted to start it next month, I think we could get the word out to everybody and set up a system where if they have any questions they can call my office or we can connect with Kevin. I think we could implement this very quickly.

Alderman Lopez stated I don't know if Intown should implement it or the City should.

Ms. Lewry stated I would be willing to help the City.

Mr. Sheppard stated it would be us implementing it with the assistance of Intown Manchester.

Alderman Lopez asked do you think a month or two months?

Mr. Sheppard replied again, I'd like to work with Intown. I would hope that we could do it within a month. We have to find a disposal location and we probably have to contract the disposal location. That may be the one item that may take a little longer.

Alderman Lopez stated so all we have to do is make the policy and then you implement it and you'll come back and tell us when the implementation is.

Mr. Sheppard replied correct. The other thing I would want the Committee to consider is making it mandatory recycling for downtown, but that is the decision for the Committee. Ms. Lewry may have some thoughts on whether that is reasonable or not.

Alderman Osborne asked legally this can be done to make it mandatory for all businesses downtown to recycle?

Mr. Sheppard replied I believe so. There are other towns and cities that mandate recycling.

Mr. Arnold stated I would want to research the issue first, but off the top of my head, yes, I think you can do that.

Alderman Osborne stated we would have to have something in place with an Ordinance with teeth in it that explains what you can and cannot do. That takes a little time, too.

Alderman Long asked for clarification, are we talking about the seven day pick up? How many businesses are involved with that? Do you know? Are those just the restaurants and bars?

Mr. Sheppard replied it is basically every business located along Elm Street from Brook Street southerly to about Granite Street.

Alderman Long stated so the survey that Ms. Lewry conducted...I know NeighborWorks recycles. They recycle on their own. They would like to be involved in a recycling program. They wait until they have so much collected and then they bring it to Facilities. I want to caution the Committee on being shortsighted. I understand that it will probably be easier to implement this seven day pick up first, but I would hope that it would be expanded to include those businesses that recycle, but don't have the opportunity to have their recycling collected through the City especially if we are going to mandate certain businesses to recycle. I would hope that we could give everyone the opportunity. In your

opinion, Mr. Sheppard, do you believe that these downtown businesses would need more toters?

Mr. Sheppard replied I think they may need more because we are going to ask them to carry their solid waste for two days, but they will have less of it. It is difficult for me to say what percentage of that is recyclables. I don't think they are going to need many more if they need more. The Chairman had asked about educating them as well and how to manage it on site. There is a big process. I don't think that one day we are just going to tell everyone that this is going to happen. As far as providing recycle collection to other businesses, we go back to the question of long term implementation. We need to define who our customers are. I'm not too sure that the City, but it is up to the Aldermen, wants to expand their customer base. If we expand our customer base there is a cost to that. If that is a cost that the Aldermen want to move forward with that's fine, but if we want to control costs that is something we should discuss.

Alderman Lopez asked can I get a clarification? Alderman Long said something and I want to make sure it is clear in my own mind. The seven day pick up that you have is the area that you spoke of downtown. Is that correct?

Mr. Sheppard replied correct.

Alderman Lopez stated so whatever seven days they are picking up now would be downtown. Okay, I just wanted to make sure I wasn't missing something.

Ms. Lewry stated may I suggest, because I know where Alderman Long is going in his comments because there are many businesses that would like to be able to participate in the recycling program who are not going to be in this target area. I'm wondering if there might be a way that we can call it a pilot program or put some kind of a definition on this because we know that the City is trying to go to single stream and when single stream becomes a reality in Manchester that may change things for the Highway Department. Is that correct, Kevin?

Mr. Sheppard replied yes. One of the things, I'm not too sure where that business or place is located, but every business or resident that receives solid waste collection is supposedly eligible for recyclable collection. If that business is being collect by the City they can contact us. That is the current policy and contract, except for the downtown district, the seven day area district. That is the policy that Corcoran is responsible for recycling in every place that we pick up solid waste.

Chairman Craig stated that is what we are talking about specifically in this program for downtown, the seven day pick up.

Mr. Sheppard stated many people confuse the Intown district and the seven day district. The seven day is a concentrated piece of the Intown district.

On motion of Alderman Lopez, duly seconded by Alderman Arnold, it was voted that the City implement mandatory recycling in the seven-day downtown collection area. The Committee further notes that Intown Manchester will assist the Highway Department with the education of new participants in the program.

Chairman Craig addressed item 5 of the agenda:

5. Discussion relative to single stream recycling.

Mr. Sheppard stated single stream recycling, as my letter discusses we were suppose to be using in March 2009, but unforeseen circumstances have prevented this. We are trying to look forward. At what point should the contract be terminated or should the contract move forward? We feel that once that point in time begins, it will probably be a three to six month period to get a single stream program implemented. Part of the reasoning for that is that the toters need to be purchased. With the single stream everyone would get a recycling toter. The toters need to be purchased and distributed to all the residents and depending upon whether the City provides the service or a third party provides that service additional trucks may be required to be purchased. We're hoping to move forward, but we are stuck at this point because of the situation with Corcoran. If that does move forward once that issue is resolved, within three to six months hopefully we could be up and running with a single streaming program. Once we do move to single stream, our current curb side diversion rate, at 10%, which is a total of about 44,000 tons at the curb, 4,000 recyclables and 40,000 of solid waste...if we go to a single stream that could potentially go up to 25%, which means an additional savings to the City of anywhere between \$350,000 and \$500,000 a year. Again, that would be dependent upon how many additional trucks we need to move from dual stream to single stream. There is definitely a very good savings when the City moves into single stream. I ran through some quick numbers that Alderman Roy had asked about. If we stay with dual stream, where we are collecting 4,000 tons and if we were to get a revenue, which we don't at this point, if we assume the revenue is \$20 per ton, that revenue is roughly \$80,000 a year. If we move into single stream we would hopefully increase our recycling rate to 25% which would be an additional 6,000 tons diverted so if you take that 6,000 tons and multiply it by \$70 per ton that we pay to dispose the material, that is a savings of \$420,000. I'll run better numbers on that. Real quick, the single stream is definitely the way to move forward. I'll get better numbers, but the quick number shows single stream savings.

Alderman Roy stated the reason I ask that is because I think that if we are going to talk about pay and throw, I'll try not to use bag and tag right now, it is going to have to be integrated into a whole system and we have to have a plan so we don't double charge the taxpayer. If you looked at it that way, I would have to assume, and I can get myself in trouble doing that, that the number of people who are going to recycle is going to go up anyway so if we had dual stream at that time, what the offset would be. Did I make myself clear enough?

Mr. Sheppard replied I think I understand.

Alderman Roy stated if we have a way to tell people that they are going to recycle and they will be doing dual stream because it is more beneficial to us, will that number go up? It might not. Single stream might be the way to go, but I just want all the information before I make a decision.

There being no further business, on motion of Alderman Lopez, duly seconded by Alderman Arnold, it was voted to adjourn.

A True Record. Attest.

Clerk of Committee