

**BOARD OF MAYOR AND ALDERMEN**

**INAUGURAL CEREMONIES**

**January 4, 2000**

**10:00 AM**

Members of the City Government elected at the Municipal Election held November 2, 1999 gathered at Manchester High School West in Manchester at 10:00 AM as required in accordance with the laws of the State of New Hampshire and the Ordinances of the City of Manchester.

Mr. Scott Ellison, Master of Ceremonies, called the meeting to order. The colors were then presented by the members of the West High School NJROTC. The elected officials, ushered by representatives of the Fire and Police Departments, were seated. Mr. Ellison stated at this time I'd like to introduce Michael Duffy, President of the West High School Student Council for a greeting.

Mr. Duffy stated welcome, everyone, to Manchester High School West. We are honored and privileged to host the Manchester Inaugural 2000. Today, in this auditorium we will witness the changing of the municipal guard for the City of Manchester. A good administration of Aldermen, School Committee Members, Ward officials and Commissioner of Welfare will take their respective oaths of office. And, most important of all for us here at West, one of our own, Robert A. Baines will begin his new role as the next Mayor of Manchester. Frankly, I cannot think of a more fitting place to hold this ceremony. Mr. Baines served for many years as our Principal here at West, a position I have heard him describe often as the best job in Manchester. If that is true, it is only because he brought so much of himself to the work. Manchester High School West and its staff, faculty and students have earned local, state and national recognition for academic achievement, athletic prowess and community service to the greater Manchester area. Did you know that in national magazines selected West as the best public school in New Hampshire. Did you know that our Girls' Soccer Team is nationally-ranked. Did you know that West High who is by far the single largest donor to the New Horizons Soup Kitchen. Finally, did you know that West High was one of the very first Community of Caring Schools in the nation. The environment that made these and so many other individual and institutional accomplishments possible is what makes West High such a great place to learn and grow and for almost 20 years now, Mr. Baines has been the principal architect of that environment. Sir, I'm only one of many who have passed through these special halls during your tenure as Principal, but I cannot leave this stage today without thanking you final time. On behalf of all of your students, past and present, for your leadership, your vision, your enthusiasm and dedication and for your love and encouragement. You have shown us the way by your example. We are West High, you are West High. Again, Ladies and Gentlemen, welcome to Manchester High School West the best high school in Manchester as Mr. Baines has been so often noted, I only say that because it's true. Thank you for visiting with us today and enjoy the celebration.

Mr. Ellison stated at this time we will be joined by the fifth grade students from Bakersville School: Akeem Hackett, Marc McGrath, Ashley Smith and Stephanie Matias for the Pledge of Allegiance. So, we ask that you stand at this time and remain standing for the singing of the National Anthem and the West High Alma Mater led by the West High School Select Choir and conducted by Mr. Richard Maynard.

Mr. Ellison then advised that they were assembled here in convention for the purpose of installing in Office of the Mayor-elect, the Commissioner of Welfare-elect, the members-elect of the Board of Aldermen, members-elect of the Board of School Committee, Ward Clerks-elect, Moderators-elect, and the members-elect of the Board of Selectmen, in their respective wards who were duly chosen by the Electorate of the City of Manchester at the last Municipal Election held on Tuesday, November 2, 1999, to administer the affairs of our Municipal Government and our Wards for the ensuing term of two years. In carrying out this assignment in a legal manner as provided by the laws of the State of New Hampshire and the Ordinances of the City of Manchester, the required Oath of Office was administered to each official thus chosen.

The invocation was then given by Rev. Robert Marchand, former Pastor of Saint Theresa Parish.

The Oath of Office was then administered to the **Members-Elect of the Board of Aldermen** who were present at the Inaugural and so designated by an asterisk beside their names by Leo R. Bernier, City Clerk as follows:

*WARD 1	DAVID M. WIHBY
*WARD 2	THEODORE L. GATSAS
*WARD 3	JOSEPH KELLY LEVASSEUR
*WARD 4	MARY A. SYSYN
*WARD 5	JAMES J. CLANCY
*WARD 6	REAL R. PINARD
*WARD 7	WILLIAM P. SHEA
*WARD 8	STEVE VAILLANCOURT
*WARD 9	ROBERT J. PARISEAU
*WARD 10	WILLIAM B. CASHIN
*WARD 11	HENRY R. THIBAUT
*WARD 12	KEITH D. HIRSCHMANN
*AT-LARGE	MICHAEL J. LOPEZ
*AT-LARGE	DANIEL P. O'NEIL

The Oath of Office was then administered to **Members-Elect of the Board of School Committee** who were present at the Inaugural and so designated by an asterisk beside their names by City Clerk, Leo R. Bernier as follows:

*WARD 1	LESLEE M. STEWART
*WARD 2	FRANCOISE ELISE
*WARD 3	PETER F. LEONARD
*WARD 4	CHRISTOPHER J. HERBERT

*WARD 5	KATHERINE M. LABANARIS
*WARD 6	JOHN P. GATSAS
*WARD 7	DANIEL J. HEALY
*WARD 8	SANDRA DUBISZ-PARADIS
*WARD 9	MICHAEL D. GARRITY
*WARD 10	LOUIS C. D'ALLESANDRO
*WARD 11	RUSSELL P. OUELLETTE
*WARD 12	GREGORY M. SARGENT
*AT-LARGE	BRADFORD E. COOK
*AT-LARGE	JOHN J. MCDONOUGH

The Oath of Office was then administered to **Ward Clerks-Elect** who were presented at the Inaugural and so designated by an asterisk beside their names by City Clerk, Leo R. Bernier as follows:

*WARD 1	SCOTT E. GREEN
WARD 2	PETER W. KANTERES
*WARD 3	MARY E. HUSSEY
*WARD 4	MARION MCMILLAN
*WARD 5	JOSEPH W. LAFRANCE
*WARD 6	ROBERT A. DAVIDSON, JR.
*WARD 7	FRANK W. WEAVER
WARD 8	D. LYNN LAVIGNE
WARD 9	STEPHEN T. CAVANAUGH
WARD 10	VINCENT J. MCHUGH
*WARD 11	BRIAN COTE
*WARD 12	LUCILLE M. FOREST

The Oath of Office was then administered to the **Moderators-Elect** who were present at the Inaugural and so designated by an asterisk beside their names by City Clerk, Leo R. Bernier as follows:

WARD 1	NICK HART
*WARD 2	SIMONE MALONEY
*WARD 3	PATRICIA E. HART
*WARD 4	PATRICIA L. MARTIN
*WARD 5	JAMES A. MCDONALD, SR.
WARD 6	MICHELLE CHAMPAGNE-FIELD
WARD 7	JOSEPH LAFRANCE
WARD 8	JAMES R. MORIN
*WARD 9	GLORIA PILOTTE
*WARD 10	MADELEINE G. ROY
*WARD 11	EVERETT J. GODBOIS
*WARD 12	PAUL E. GAGNON

The Oath of Office was then administered to the **Selectmen-Elect** who were present at the Inaugural and so designated by an asterisk beside their names by City Clerk, Leo R. Bernier as follows:

WARD 1	JOCELYNE D. CHAMPAGNE
	*SHIRLEY C. FRANK
	SANDRA REEVES
WARD 2	*DORIS A. ROBITAILLE
	*JANET M. STILES
	KEN H. STILLMAN

WARD 3	DORIS W. HYLER *EDWARD A. RUSSELL, JR. HAROLD M. WORTHEN, JR.
WARD 4	*LIONEL W. JOHNSON *DONALD F. MCMAHON KATHLEEN E. THORNTON
WARD 5	*PATRICIA A. MCDONALD FRANK T. MCGARRY MARK D. ROBERTS
WARD 6	*WILLIAM E. COUTURE *JEFF GARDNER *LUCILLE F. STEVENS
WARD 7	LEON O. BRETON ROBERT DESCHUITENEER CLAIRE ROY
WARD 8	MONIKA BRYANT VIOLA B. COOKSON SANDRA F. ROGERS
WARD 9	GERALD O. GOSSELIN *LUCIENNE JOBIN *BARBARA SHAW
WARD 10	MARILYN A. CASHIN *MARC A. COTE *CHRISTOPHER R. MESSIER
WARD 11	*ERNEST E. CHABOT *JEAN M. COMTOIS *ROBERT W. DUFRESNE
WARD 12	*RICHARD H. OLSON, JR. *LILLIAN I. RHEAULT YVETTE G. SMITH

The Oath of Office was then administered to **Commissioner of Welfare-Elect, Susan G. Lafond**, by City Clerk, Leo R. Bernier.

The Oath of Office was then administered to the **Mayor-Elect, Robert A. Baines**, by John C. Mongan, former Mayor.

Mayor Baines was then introduced to those in attendance by his wife Maureen and children Catherine, Christina and Timothy Baines.

Mrs. Baines stated it is a great privilege for me to be here today to speak about my husband, Bob. Shortly before we were married 25 years ago, Bob told me he had a dream that one day he would be the Mayor of the City of Manchester. Although his career took a slightly different path, today that dream has been realized. Bob has always shown great pride in his work, a great commitment to his community and a great devotion to his family. He has filled our lives with love and laughter and adventure. During the past year as Bob and I along with family and friends walked about the neighborhoods of this City and visited nearly 9,000 homes Bob began

to realize that his dream was within reach because of his great effort and the loyal support of those who believed in him he was able to achieve this great accomplishment. Today, is a day filled with great mixed emotions for our family as Bob leaves Manchester High School West. This school community has been a very important part of our lives for nearly 20 years and as Bob leaves today many fond memories go with us. So, now we his family stand proudly with him and give him our support as he embarks on this new journey and continues his commitment to the community he loves so much and now with great pride I'd like to introduce our three children: Christina, Timothy and Catherine who will introduce the new Mayor of the City of Manchester, their Dad.

Ms. Catherine Baines stated I'm very proud to be here today to speak to you about my Dad. He grew up in a small southend neighborhood and today lives only streets away from his childhood home at One Jefferson Street. He was brought up by my grandparents Henry and Rena Baines whom are known to their grandchildren as Grandpa and Bebos. He grew up with his brothers Jim and Al and his sisters Shirley and Sue. I am the youngest of the 16 grandchildren in the family. He was the first of the five children in his family to attend college. He lived at home for 28 years and soon after married my mother and they have three children (Christina, Timothy and Catherine). After graduating from Memorial High School in 1964 he went on to college at Keene State majoring in Music Education and graduated in 1968. After college, he went on to become a music teacher at Alvirne High School in Hudson for nine years and soon became the Vice Principal at the same school for three years. In 1980, my Dad became the Principal at Manchester High School West at the young age of 34. Till this day the people of West have been a big part of his life, almost like family and I know he will never forget the great times he had here. Throughout my whole life this is all I have known my Dad as, a Principal. Now, he alone with family and friends and citizens of Manchester are starting on a new journey so he can fulfill his lifelong dream and commitment to this City and now I will introduce my sister Christina so she can talk to you a little more about my Dad.

Ms. Christina Baines stated if you can imagine it, you can achieve it. If you can dream it, you can become it...a quotation I used to read on a poster at Sally Zyla's Dance Studio and a guiding principle by which I choose to lead my life or rather the way my father has taught me to live life, by example. He does not let his dreams die. Somehow they always become reality. However, it is never his intention that the results of attaining his goals will be glory or notoriety. At the forefront of his drive to succeed are thoughts of what good he can do for fellow human beings and he never fails, not because he is perfect, but because every decision that he makes and action that he takes is the result of genuine compassion for others. If this is your motive how can this other be considered failure. My father is one of the most unselfish people that I have had the privilege of knowing. My mother, brother, sister and I stand behind him today as we have throughout the journey to this point and as we realize he ventures forward. Dad has been there for us at every athletic event, dance recital, concert, award ceremony and graduation. He was there when we basked in triumph and when we crumbled in heartache. It is now are turn to do the same thing for him. Let our family be a constant reminder to the people of Manchester that Bob Baines is more than just a public figure. He is just like you. He is a father, a son, a

husband, a brother, an uncle and a friend. He is such a treasure to all of us and it is our honor to share him with you and now my brother, Tim.

Mr. Timothy Baines stated on February 4, 1999, I stood before a couple of hundred people at the Institute of Art. I joked about some things that have happened in our lives and I also spoke about what a devoted father I am so lucky to have. At the conclusion of my remarks I introduced my father as the next Mayor of Manchester. At this point, the campaign had not really begun. Nobody knew who or how many people were going to seek this office, but all I knew is that I had my doubts. I've known for years that this has been a dream of my father's, but I could never really picture him being anything but the Principal of this very school. Despite this I wanted my Dad to accomplish his goals more than anything in the world. I thought it might be a long shot, but when I started to see new faces week-after-week at meetings I gained more hope. These dozens of people slowly evolved into hundreds of people. People who were giving of themselves to help my father reach his goals. I knew that my father would be very busy, he worked full-time throughout the summer at school and I would expect him to come home at five o'clock and rest. Instead, he would come home spend some time with the family and then proceed to knock on over one hundred doors day-after-day...sometimes, even 200. I gained more and more hope as the days passed. There were definitely some discouraging times when we all had serious doubts, but my father continued with his positive message and strong work ethics. I know that at times, I was more anxious and nervous than my father was but this is because I deeply cared and I knew how much this meant to him. Needless to say everything turned out just right. It was without a doubt an adventure, but most importantly my father accomplished his goal after all. Today is the day that my father becomes Mayor. This is the day that he has been dreaming about for years and now it is finally a reality. Dad, today is also the day that they bid farewell to the school that he loved, the students that you adore and the office that has been your home for 20 years. There are many memories that you will carry with you from this building, but probably none that are comparable with this. Dad, treasure this moment because you'll remember it for the rest of your life. You have done it with your head held high and I've never been more proud to be your son. I would now like to introduce my wonder and loving father, the Mayor of Manchester, Robert Baines.

Mayor Baines stated everyone should live so long to have your family talk about you in a situation where you're actually still alive, phew. Before I begin my formal remarks I'd like to acknowledge the presence of some distinguished citizens who are sharing this morning with us. First, Governor Jeanne Shaheen. Governor, you are a role model for all who serve our citizens. The hallmark of your time as Governor is the example you set for all public servants. You serve with humility, honor and integrity. There is common agreement which transcends all of the political parties and all the issues in the State of New Hampshire that all should aspire to serve the way you do. Thank you for your presence, your friendship and for dignifying this morning's ceremonies by being with us this morning. Governor, I cannot thank you enough for being here. I'd also like to thank my predecessor's for doing the ceremony this morning and it was no small task indeed to get them here. I'd like to acknowledge them individually now by presenting each with my first keys to the City symbolizing that the doors of City Hall shall always be open to

them. I did have frequent meetings with them to seek their advice and counsel throughout my time as Mayor. The first key that I'd like to present is to my immediate predecessor and I'd like to do so by saying this to you. Mayor (Wieczorek) during your ten years as Mayor and my 20 years as high school Principal I can honestly say as I said at the beginning of this campaign there is no one in public life that was supportive of my efforts as Principal of West High School than Ray Wieczorek. He served this community for the past ten years with distinction and with honor. When I became Principal 20 years ago, I talked about Charlie Quinn who had built the foundation from which we grow. Mayor (Wieczorek) I honor you this morning for your ten years of service, I honor your family because they are the ones that truly sacrificed so you could give back to this community. It is an honor for me to present this very first key to the City from Robert A. Baines to Raymond J. Wieczorek. Ladies and Gentlemen, please stand and thank this man for his years of service.

Mayor Baines stated this next gentleman is a gentleman. During his time as Mayor and during the time that I was Principal of Manchester High School West he served again with humility and honor and he was always there for the children of this City. My friend, former Mayor Emile Beaulieu.

Mayor Baines stated I not only had the opportunity to serve as Principal while this gentleman was Mayor, I had to work with him for nine months on the Charter Commission. The thing about Bob Shaw that a lot of people don't realize...when he was Mayor of the City he started the whole process of addressing the needs of buildings, things needed for kids...I remember his coming over to the book room at West High School to actually go through the books and he made a commitment to making sure that the long neglected problems were taken care of. He was a Mayor who put the education of the children of the City first. His legacy is one of compassion and service to the community I honor him this morning, former Mayor Bob Shaw.

Mayor Baines stated this gentleman I served with when I was on the Board of School Committee. The last Mayor that was able to gavel me out-of-order. He obviously went on to distinguish himself in many school aspects, in fact, he's a man who has truly not been able to keep a job. But, he keeps getting one and he is now the Interim President of Notre Dame College, a distinguished person in our community, someone who is a role model for anyone who attempts to serve in the Office of the Mayor, they are held to his standard. Please honor him this morning, Dr. Sylvio Dupuis.

Mayor Baines stated while this next gentleman did not swear me in for any old reason, it was in 1959 that a Manchester citizen challenged a person who was in office for many, many years and people said he could not be defeated. This young person inspired a lot of us from this community...he was not successful the first time...the next time he ran and he became the Mayor of the City. He has been a role model and an inspiration to me almost all of my life and the legacy of this man to the City of Manchester because he was a Mayor with a vision. A Mayor who always thought about the way things could be if government was thoughtful and deliberative and looked to the future whether it be an economic development or in education or

recognizing Manchester's place at the center of New Hampshire and as an economic engine for the entire region. He's a role model for me and the reason that I stand here this morning is because of the inspiration he set for me as a young youth many, many years ago. A true friend and a member of my family truly, the former Mayor of the City of Manchester the Honorable John C. Mongan.

Ladies and Gentlemen, the former Mayors of the City of Manchester.

Mayor Baines delivered his Inaugural address as follows:

GOVERNOR SHAHEEN, FORMER MAYORS, ELECTED CITY OFFICIALS, FAMILY, FRIENDS AND STUDENTS AND CITIZENS OF MANCHESTER. IT IS AN HONOR FOR ME TO STAND BEFORE YOU THIS MORNING WITH THE DEEPEST POSSIBLE SENSE OF HUMILITY TO BECOME THE MAYOR OF MANCHESTER, THE CITY THAT I LOVE WITH ALL OF MY HEART AND SOUL.

I GREW UP AT ONE JEFFERSON STREET...THAT'S MRS. THEODORE UP THERE, RACO THEODORE'S WIDOW. RACO THEODORE, A PERSON WHO DID SO MUCH FOR THE COMMUNITY CAME AS AN IMMIGRANT FROM ALBANIA AND CREATED A HUGE BUSINESS CALLED THEODORE'S BANANA COMPANY, A GENEROUS, GENEROUS MAN...THERE ARE MANY PLACES IN THIS CITY WHICH RESULTS FROM HIS GENEROSITY. MRS. THEODORE THANK YOU SO MUCH FOR BEING HERE THIS MORNING. IT'S AN HONOR FOR ME TO SEE YOU HERE.

I AM THE SON OF HENRY LINCOLN AND RENA LEE BAINES. I HAVE TWO BROTHERS JOE AND AL AND TWO SISTERS SHIRLEY AND SUE. ANYONE IN MANCHESTER OUGHT TO HAVE A FAMILY LIKE I DO AND I'D LIKE THEM TO STAND TO BE RECOGNIZED AT THIS TIME, MY BROTHERS AND SISTERS. WE WERE RAISED IN AN ENVIRONMENT THAT TAUGHT US ALL THAT WE MUST HAVE A STRONG WORK ETHIC AND A COMMITMENT TO COMMUNITY SERVICE. OUR DAD KNOWN AS JIM WORKED FOR THE MANCHESTER GAS COMPANY FOR 33 YEARS AS HIS FATHER DID BEFORE HIM. MY MOTHER, THE FOUNDATION OF OUR FAMILY STAYED AT HOME TO RAISE OUR FAMILY AND TO PROVIDE US WITH LOVE AND COMFORT. DAD WAS A UNION MAN WHO BELIEVED THAT ALL WORKERS WERE ENTITLED TO FAIR REPRESENTATION AND EQUAL TREATMENT. HE LEAD CONSTANTLY WITH A STERN CONVICTION STOLE THE VIRTUES OF FRANKLIN DELANO ROOSEVELT WHOM HE CONSIDERED TO BE AN ICON WHO RESCUED OUR COUNTRY FROM THE SCOURGE OF THE GREAT DEPRESSION. OUR MOM KNOWN AS RENA WAS THE GENTLE BREEZE IN A SEA OF TURMOIL AS DAD CONFRONTED HIS PERSONAL CHALLENGES AND SHE DEMONSTRATED THAT COMMITMENT WAS MORE THAN A WORD. IT



WAS A SOLEMN VOW. SHE ALWAYS HAD TIME FOR OTHERS WHETHER IT BE A NEIGHBOR THROWN OUT OF A HOME OR UNCLE WALTER WHO SEEMED TO RECOGNIZE OUR FAMILY HOME AS HIS SAFE PLACE NO MATTER WHAT TIME OF DAY OR NIGHT. A THREE O'CLOCK AM VISIT WAS NOT UNUSUAL FROM DEAR OLD UNCLE WALTER. MOM WAS ALSO A VOLUNTEER AT THE THEN CRIPPLED CHILDREN'S HOSPITAL NEAR RACO THEODORE'S BANANA COMPANY. YOU HAD THE GRASMERE HOME FOR THE SENIOR CITIZENS, SHE ALSO ORGANIZED THE INITIAL CHRISTMAS TOY SHOPS FOR NEEDY CHILDREN. MOM WAS ALWAYS LOOKING OUT FOR THOSE IN NEED, OFTEN NEGLECTING HER OWN NEEDS AT THE SAME TIME. SHE WAS MY PERSONAL HERO. I'M SHARING THIS INFORMATION ABOUT MY MOM AND DAD, I HOPE THAT YOU WILL GAIN SOME UNDERSTANDING ABOUT ME AND HOW I WILL GOVERN. I'VE ALSO BEEN MARRIED FOR 25 YEARS. NOW, ANY WOMAN THAT COULD STAY MARRIED TO ME FOR 25 YEARS...MAUREEN IS MY PARTNER IN THIS JOURNEY OF LIFE AND MOTHER OF OUR THREE CHILDREN - CHRISTINA, TIMOTHY AND CATHERINE. MAUREEN WALKED WITH ME AS WE VISITED ALMOST 9,000 HOMES DURING OUR CAMPAIGN. IN THE TRADITIONAL SENSE TODAY SHE BEGINS ANOTHER JOURNEY WITH ME AS THE FIRST LADY OF THE CITY OF MANCHESTER. I NOW GET TO SHARE HER WITH ALL OF YOU AND YOU WILL GET TO KNOW A WOMAN OF GREAT DETERMINATION, IMPECABLE VALUES AND GREAT WARMTH AND SHE HAS A GREAT SENSE OF HUMOR WHICH HAS HELPED HER TREMENDOUSLY IN COPING WITH ME. PLEASE JOIN WITH ME IN WELCOMING HER TO HER KNEW ROLE, MAUREEN. SHE USED TO BE MAUREEN MCCAUGNEY, THAT'S WHY TOM KING GOT INVOLVED IN MY CAMPAIGN, HE LOVED THAT NAME MCCAUGHNEY.

AND, BY THE WAY I'D BE REMISS IF I DID NOT INTRODUCE AND CLARIFY SOMETHING FINALLY FOR THE CITIZENS OF MANCHESTER THAT MARY MONGAN IS NOT MY MOTHER-IN-LAW. I HAVE A MOTHER-IN-LAW. MARY HAS BEEN A PART OF MY LIFE FOR SO LONG AND SHE'S BEEN A SECOND MOTHER TO ME, TO BE QUITE HONEST WITH YOU. MY MOTHER...YOU'LL NEVER EVER HEAR A MOTHER-IN-LAW JOKE FROM ME. I HAVE THE WORLD'S GREATEST MOTHER-IN-LAW AND HER NAME IS AVA STECHCOVIC. ONE OF THE GREATEST LADIES I HAVE EVER KNOWN, WOULD YOU PLEASE STAND. WHEN MAYOR DAVID VARNEY DELIVERED HIS INAUGURAL ADDRESS IN 1889 HE SAID

"IT BECOMES US NOT TO FORGET THAT WE ARE SERVANTS OF THE PEOPLE WHO HAVE PLACED THE CONDUCT OF THEIR PUBLIC BUSINESS IN OUR HANDS. LET US SEE TO IT THAT THEIR CONFIDENCE IS NOT MISPLACED."

TODAY, I REAFFIRM MY COMMITMENT, AS YOUR MAYOR, THAT GOVERNMENT MUST ALWAYS MAINTAIN THE PUBLIC TRUST IN ALL THAT WE DO. AS WE GO ABOUT DOING THE PUBLIC BUSINESS, LET US ALWAYS

BE MINDFUL THAT THE PUBLIC IS LOOKING TO US IN PUBLIC LIVES TO CONDUCT OURSELVES IN A WAY WHICH WILL PROVIDE AN EXAMPLE FOR OTHERS TO ASPIRE TO, ESPECIALLY THE YOUNG PEOPLE. WE NEED TO INSPIRE THE YOUNG PEOPLE TO COMMUNITY SERVICE. BEING MAYOR, AN ALDERMAN, A SCHOOL BOARD MEMBER, OR OTHER ELECTED OFFICIAL WE SHOULD ALWAYS BE CONSIDERED TO BE AN HONORABLE SERVICE TO OUR COMMUNITY. AND, WHEN WE CONDUCT OURSELVES IN A MANNER THAT SOLIDIFIES THE PUBLIC TRUST THEN AND ONLY THEN ARE WE SUCCESSFUL. WE MUST ALWAYS MAINTAIN THE PUBLIC TRUST IN ALL THAT WE DO. LET US NEVER LOSE SIGHT OF THE HUMAN CAPITAL OF THIS CITY. WE OFTEN THINK OF THE WORK OF GOVERNMENT IN TERMS OF CONSTRUCTING ROADS AND BRIDGES AND BUILDINGS. THE MAIN GOAL OF MY ADMINISTRATION SHALL BE TO STRENGTHEN COMMUNITY BY REACHING OUT TO THE PEOPLE. FROM PROVIDING COMMON CITIZENS THE OPPORTUNITY TO SERVE ON THE VARIOUS BOARDS AND COMMISSIONS, AS WAS THE INTENT OF THE NEW CHARTER, TO BRINGING GOVERNMENT TO THE NEIGHBORHOODS. THIS WILL BE THE YEAR OF THE NEIGHBORHOODS. THIS GOVERNMENT WILL NOT DISREGARD THE FEELINGS OF THOSE WHOSE QUALITY OF LIFE WILL BE IMPACTED. WE WILL LISTEN TO THE VOICES OF THOSE WHOSE FUTURE WE THREATEN WITH URBAN SPRAWL. I AM CALLING UPON ALL NEIGHBORHOODS TO UNITE AND FORM ACTIVE, VIBRANT NEIGHBORHOOD ASSOCIATIONS TO ENSURE THAT YOU HAVE A VOICE AT LEAST EQUAL TO THE SPECIAL INTERESTS AS YOU PROTECT THE INTEGRITY OF YOUR NEIGHBORHOODS AND ENSURE THAT THEY REMAIN GOOD PLACES TO LIVE AND RAISE A FAMILY. NEVER AGAIN LET US ALLOW UNCONTROLLED GROWTH IN ANY NEIGHBORHOOD WITHOUT MAKING THE PEOPLE AFFECTED BY GROWTH FULL PARTNERS - NOT BYSTANDERS AND HELPLESS VICTIMS TO THE PROCESS. WHILE OUR COMMUNITY MUST CONTINUE TO EXPAND ITS TAX BASE WITH SOUND ECONOMIC DEVELOPMENT, IT MUST ALWAYS DO SO IN A WAY WHICH DEMONSTRATES RESPECT FOR THE PEOPLE AND THE NEIGHBORHOODS. I DO NOT BELIEVE THAT THIS IS TOO MUCH TO ASK THOSE OF US ELECTED BY THESE SAME PEOPLE. WHEN WE ACT THIS WAY, THEN AND ONLY THEN WILL DAVID VARNEY'S ADMONITION BE TRUE. "LET US SEE TO IT THAT THEIR CONFIDENCE WAS NOT MISPLACED." IN THE PARAPHRASED WORDS OF WILLIAM F. BUCKLEY, JR., THIS MAYOR WOULD RATHER BE INFLUENCED BY THE "FIRST 200 PEOPLE IN THE TELEPHONE BOOK" THAN ANY OTHER GROUP WHICH PURPORTS TO KNOW WHAT IS BEST FOR OUR CITY. TO FURTHER EMPHASIZE MY DETERMINATION ON THIS MATTER WO ALL WHO TRY TO INFLUENCE PUBLIC POLICY, WHEN WE CONSIDER ANY NEW BUILDINGS OR ENGAGE IN OTHER PROJECTS AFFECTING THE NEIGHBORHOODS, I WILL INSIST ON SOMETHING EQUAL TO AN ENVIRONMENTAL IMPACT STUDY. I WILL

INSIST ON A PEOPLE IMPACT STUDY. AND, I WILL NOT SIT IDLELY IF GOVERNMENT DOES NOT ACKNOWLEDGE THE POOR, THE ELDERLY AND OTHERS WHO MAY BE AT THE MERCY OF BIG GOVERNMENT HAVING ITS WAY. IF GOVERNMENT DOES NOT STEP FORWARD TO ACT ON THEIR BEHALF, WHO WILL?

AS I TALK ABOUT PEOPLE IMPACT, I WOULD NOW LIKE TO ACKNOWLEDGE AND HAVE STAND A GROUP OF PEOPLE WHO MADE TREMENDOUS SACRIFICES DURING SOME OF THE MOST DIFFICULT FINANCIAL CHALLENGES IN THE HISTORY OF OUR CITY. AS WE PRIVATIZED CITY SERVICES, A DECISION WHICH HAS ITS SUPPORTERS AND DETRACTORS, THESE MEN AND WOMEN LOST THEIR JOBS, THEIR SENSE OF PERSONAL SECURITY AND SELF WORTH. LET TODAY MARK THE BEGINNING OF THE PROCESS OF HEARING. PLEASE STAND SO THAT WE CAN THANK AND HONOR EACH OF YOU THIS MORNING - THE FORMER SCHOOL CUSTODIANS.

TO ENSURE THAT THE VOICES OF THE NEIGHBORHOODS ARE ALWAYS HEARD, I WILL BE HOLDING PERIODIC "MAYOR'S NIGHTS OUT" IN VARIOUS LOCATIONS THROUGHOUT THE CITY. AT THESE LOCATIONS, WE WILL HAVE ROUNDTABLE DISCUSSIONS ABOUT NEIGHBORHOOD ISSUES, AND I WILL INVITE ELECTED WARD OFFICIALS AND CITY OFFICIALS TO ATTEND WITH ME. WE WILL SIT AS EQUALS AS WE SORT THROUGH THE VARIOUS THOUGHTS AND CONCERNS ON THE MINDS OF OUR CITIZENS. I WILL ALSO HOST A MONTHLY LIVE CALL-IN TELEVISION PROGRAM CALLED "ASK THE MAYOR" ON CABLE ACCESS TO PROVIDE OPPORTUNITIES FOR PEOPLE FROM ACROSS THE CITY TO ASK QUESTIONS DIRECTLY TO THEIR MAYOR. THESE INITIATIVES WILL DEMONSTRATE THAT YOU WILL HAVE A MAYOR COMMITTED TO WORKING WITH YOU TO SEEK SOLUTIONS TO OUR PROBLEMS.

IN KEEPING WITH MY NEIGHBORHOOD THEME, I AM ANNOUNCING TODAY THAT FORMER MAYOR, AND RESPECTED CITIZENS, DR. SYLVIO DUPUIS HAS AGREED TO CO-CHAIR MY TASK FORCE FOR MANCHESTER'S FUTURE. DURING THE CAMPAIGN, I CONSTANTLY STRESSED THAT OUR CITY NEEDS A THREE, FIVE AND TEN-YEAR PLAN TO ADDRESS THE NEEDS OF MANCHESTER. HOWEVER, I STRESSED THAT WE NEED A MANCHESTER PLAN. I BELIEVE THAT THE SOURCE OF THIS PLAN MUST COME FROM THE PEOPLE, NOT FROM GOVERNMENT OFFICIALS. GOVERNMENT HAS A MASTER PLAN WHICH WILL COMPLIMENT OUR EFFORTS BUT NOT DICTATE OUR PLAN. LET'S LET THE PEOPLE PLAN THE FUTURE OF OUR CITY!

AS I WALKED THE NEIGHBORHOODS I LISTENED TO PEOPLE WHO COULD NOT UNDERSTAND HOW GOVERNMENT COULD ALLOW MASSING HOUSING DEVELOPMENTS TO OCCUR WITHOUT PARALLEL EXPANSION OF PARKS, PLAYGROUNDS, FIRE PROTECTION AND OTHER BASIC GOVERNMENT SERVICES. I ALSO WALKED ON SIDEWALKS WHICH COULD BE SAFELY NAVIGATED BY THOSE WITHOUT ANY PHYSICAL CHALLENGES AND I WONDERED WHY GOVERNMENT HAS NOT FULLY ACKNOWLEDGED THOSE TO HAVE REGAINED THEIR MOBILITY THROUGH THE USE OF MOTORIZED WHEELCHAIRS AND OTHER MOTORIZED VEHICLES. I WALKED ON STREETS WHICH HAVE NOT BEEN REPAVED IN DECADES. I HAVE WATCHED GOVERNMENT RAISE THE PRIORITY OF PROJECTS BECAUSE OF POLITICAL CONSIDERATIONS RATHER THAN BASED ON A WELL-THOUGHT-OUT PLAN FOR MANCHESTER'S FUTURE. I AM ASKING GOVERNMENT AND BUSINESS TO HELP WITH THIS EFFORT BY PROVIDING FINANCIAL AND PEOPLE RESOURCES TO HELP THE WORK OF THE TASK FORCE. OVER THE COMING WEEKS, WILL BE WORKING WITH DR. DUPUIS AND OTHERS AS WE BEGIN THE PROCESS OF CHARTING THE COURSE OF MANCHESTER'S FUTURE. PLEASE JOIN WITH ME IN THIS EFFORT WHICH WILL BE THE CORNERSTONE OF THE BAINES ADMINISTRATION AND THE BEGINNING OF A FUTURE FILLED WITH HOPE AND PROMISE.

I WOULD NOW LIKE TO TURN MY ATTENTION TO THE CULTURAL LIFE OF OUR CITY. MANCHESTER IS PROUD TO BE HOME TO THE "GRAND DAME" OF NEW HAMPSHIRE'S THEATRES. THE NATIONAL HISTORIC PALACE THEATRE HAS TRAVELED A PARTH THAT HAS BEEN BOTH SMOOTH AND ROCKY AND NOW STANDS AT AN IMPORTANT CROSSROAD AFTER THE OPERATING COMPANY OF THE THEATRE CLOSED TWO YEARS AGO AND THE DOORS SHUT. THIS MUST NEVER HAPPEN AGAIN! LUCKILY, THE PALACE THEATRE TRUST STEPPED IN AND REFORMED ITS VOLUNTEER BOARD OF TRUSTEES AND HAS COMMITTED TO REOPENING THE THEATRE ON A FULL-TIME BASIS. BUT THIS GROUP OF VOLUNTEERS NEEDS OUR HELP TO ENSURE THAT OUR PALACE THEATRE REMAINS OPEN TO ALL THE CITIZENS OF MANCHESTER AND THOSE WHO VISIT OUR CITY TO ENJOY ITS CULTURAL LIFE. THIS PLACE IS THE PERFORMING ARTS HOME TO THE NEW HAMPSHIRE SYMPHONY, THE NEW HAMPSHIRE PHILHARMONIC, NEW HAMPSHIRE OPERA LEAGUE, SCORES OF YOUTH ARTS GROUPS AND THE ARTS FORUM FOR SOME 60,000 PATRONS EACH YEAR. IT IS THE HISTORIC JEWEL, THE CROWN OF THE QUEEN CITY AND A PRIME RESOURCE AS WE REBUILD OUR DOWNTOWN AND BRING IT BACK TO LIFE. I PLEDGE TO DO ALL IN MY POWER AND INFLUENCE TO MAKE SURE THAT OUR CITY NEVER FORGETS OUR CULTURAL LIFE BLOOD. AND, I WILL WORK WITH ALL OF THOSE COMMITTED TO MAKING THE CULTURAL LIFE OF OUR CITY A PRIORITY AS WE LOOK TO REGAIN THE

ECONOMIC VITALITY WHICH CAN BE UNLEASHED BY OUR CITY'S CULTURE. LET OUR CITY COME ALIVE WITH THE ARTS, AND MAKE DOWNTOWN A CENTER FOR THE CITY TO ENJOY ITSELF. A CITY WHICH CELEBRATES ITSELF WITH THE ARTS IS A CITY ON THE MOVE. FROM JAZZ FESTIVALS TO HOLIDAY CELEBRATIONS, OUR DOWNTOWN CAN AGAIN BE A PLACE TO HAVE FUN, MEET PEOPLE AND CELEBRATE A CITY WITH A GREAT PAST AND A FUTURE FILLED WITH HOPE, FUN AND PROSPERITY!

MANCHESTER ON THE MERRIMACK IS A SMALL WORLD CLASS CITY AND A WONDERFUL PLACE TO RAISE A FAMILY AND VISIT. THE MERRIMACK RIVER AND THE MILLYARD ARE THE HISTORICAL LIFELINE OF OUR CITY. OUR VISION AND ABILITY TO REDEVELOP THE MILLYARD WILL DEFINE OUR ECONOMIC FUTURE. IT HAS BEEN STATED THAT THE MILLYARD DEVELOPMENT COULD GENERATE HUNDREDS OF THOUSANDS IN ECONOMIC GROWTH IN THE NEXT TEN YEARS. AS MAYOR, I WILL WORK WITH THE RIVERFRONT COMMITTEE TO HELP GUIDE THIS GROWTH IN A BEAUTIFUL AND THOUGHTFUL WAY TO ENSURE A BRIGHT FUTURE FOR OUR CITY'S RIVERFRONT.

AS WE DREAM OF RIVERWALKS AND CIVIC CENTERS, LET US ALSO FOCUS OUR ATTENTION ON WHAT IS THE TRUE POTENTIAL FOR OUR CITY'S FUTURE. WE MUST PRIORITIZE OUR INVESTMENTS TO ENSURE THAT OUR STREETS, SIDEWALKS, SCHOOLS AND OTHER PUBLIC FACILITIES ARE BROUGHT UP TO 21ST CENTURY STANDARDS. THE TRUE POTENTIAL OF OUR CITY DOES NOT REST ON THOSE PROJECTS WHICH WILL MAKE MANCHESTER A GOOD PLACE TO VISIT. ONLY IF WE INVEST PRUDENTLY IN WHAT WE HAVE ALREADY WILL MANCHESTER REMAIN A GOOD PLACE TO LIVE. MY ADMINISTRATION SHALL ALWAYS FOCUS ON ENSURING THAT THE QUALITY OF LIFE IN MANCHESTER IS STRONG AND FAMILIED-CENTERED. UNLESS WE BRING THE SAME ENTHUSIASM MANY BROUGHT TO THE CIVIC CENTER PROJECT WILL WE PROVIDE A PROUD LEGACY TO OUR CHILDREN AND TO OUR CHILDREN'S CHILDREN. ALL OF US MUST THINK ABOUT HOW THIS GENERATION OF LEADERS WILL BE THOUGHT OF TEN, FIFTY AND ONE HUNDRED YEARS FROM TODAY!

BY THE WAY, POLICE CHIEF DRISCOLL SHOULD TAKE GREAT COMFORT IN KNOWING THE MAYOR OF MANCHESTER AT THE TURN OF THE LAST CENTURY TALKED ABOUT HORSES. MAYOR WILLIAM B. CLARKE'S SAID AND I QUOTE: "THERE IS ONE MATTER THAT HAS BEEN STRONGLY IMPRESSED UPON MY ATTENTION DURING MY EXPERIENCE IN THE MAYOR'S OFFICE AS CALLING FOR REFORM, AND THAT IS THE MATTER OF BUYING OF HORSES FOR USE IN THE CITY." SO AS YOU CAN SEE, HISTORY HAS A WAY OF REPEATING ITSELF. HOWEVER, I COULD NOT FIND ANY

MENTION IN MAYOR CLARKE'S INAUGURAL ADDRESS ABOUT THE INTERNET.

IN JANUARY OF 2100, THE MAYOR MAY LOOK BACK AND WONDER WHAT WAS BEING SAID ABOUT TECHNOLOGY AND GOVERNMENT. I DO NOT WANT TO DISAPPOINT HER. WE MUST LOOK TO THE FUTURE OF THE INTERNET COMBINING WITH CITY GOVERNMENT. TECHNOLOGICAL ADVANCES, PARTICULARLY IN THE INTERNET, RAPIDLY HAVE TRANSFORMED THE WAY IN WHICH OUR SOCIETY WORKS AND OUR CITIZENS LIVE THEIR LIVES. FOR EXAMPLE, A CITIZEN OF MANCHESTER COULD USE THIS TECHNOLOGY TO LEARN WHO TO CONTACT WITHIN CITY GOVERNMENT TO DETERMINE HOW TO HAVE A POTHOLE FILXED, WHERE TO REGISTER TO VOTE, OR WHO TO CALL ABOUT ACQUIRING A BUILDING OR LAND PERMIT, SIMPLE BY TYPING IN HIS OR HER QUESTION ON THE APPROPRIATE WEB PAGE.

THE SKY TRULY IS THE LIMIT WHEN IT COMES TO THE POTENTIAL FOR INTERNET TECHNOLOGY TO ENHANCE THE WAY IN WHICH CITIZENS TRANSACT WITH AND GET INFORMATION AND SERVICES FROM THEIR GOVERNMENT.

AS MAYOR, I AM COMMITTED TO CAPITALIZING ON THE POWER AND PROMISE OF THE INTERNET TO MAKE OUR CITY GOVERNMENT AS RESPONSIVE AND ACCESSIBLE AS POSSIBLE. THERE IS NO EXCUSE FOR THE PUBLIC SECTOR FAILING TO EMPLOY TECHNOLOGY AVAILABLE TODAY IN THE PRIVATE SECTOR TO ENHANCE THE WAY IN WHICH GOVERNMENT WORKS FOR THE BENEFIT OF CITIZENS AND TAXPAYERS. UNDER MY ADMINISTRATION, I INTEND TO MAKE E-GOVERNMENT A REALITY IN THE CITY OF MANCHESTER.

AS WE LOOK FOR NEW ECONOMIC DEVELOPMENT OPPORTUNITIES, MANCHESTER IS IDEALLY SITUATED TO EMULATE SUCCESS OF PLACES LIKE SILICON VALLEY, WHICH OWES ITS ORIGIN AND GROWTH TO RESEARCH ACTIVITIES AT STANDFORD UNIVERSITY. THE GROWTH OF THE COMPUTER INDUSTRY IN AND AROUND BOSTON WAS SEEDED AND PROPELLED BY RESEARCH AT THE MASSACHUSETTS INSTITUTE OF TECHNOLOGY. THE EMERGING BIOTECHNOLOGY INDUSTRY IN THE SAME AREA IS BEING STIMULATED BY RESEARCH AT MIT AND HARVARD. MANCHESTER IS ON THE FRINGE OF METROPOLITAN BOSTON, GIVING EASY ACCESS TO THE GREAT CENTERS OF LEARNING THERE. IT POSSESSES A MAJOR AIRPORT, OFFERING CONVENIENT AND INEXPENSIVE TRAVEL TO THE PRINCIPAL SOURCES OF PRIVATE AND GOVERNMENTAL CAPITAL, NEW YORK CITY AND WASHINGTON, DC. IT OFFERS

RELATIVELY INEXPENSIVE HOUSING, LOW TAXES, AND ACCESS TO PRIME RECREATIONAL AREAS AND CULTURAL ACTIVITIES. AND IT POSSESSES NUMEROUS UNDERUTILIZED FACILITIES ALONG A PICTURESQUE RIVERFRONT IN A PRIME DOWNTOWN LOCATION. MANCHESTER IS AN OPPORTUNITY BEGGING FOR SOMEBODY TO SEIZE IT. AS MAYOR, I SHALL WORK WITH PEOPLE INVOLVED IN HIGHER EDUCATION AND OTHERS TO CREATE AN ECONOMIC ENVIRONMENT TO EXPLORE THE POTENTIAL FOR THIS TYPE OF ACTIVITY TO OCCUR IN MANCHESTER.

ALSO, LET'S TRULY MAKE EDUCATION A PRIORITY IN MANCHESTER. DON'T YOU THINK THAT TIME HAS COME? I AM TIRED OF PEOPLE TAKING A BAT TO PUBLIC EDUCATION BY BERATING THE QUALITY OF EDUCATION, OUR STUDENTS AND OUR PROFESSIONAL EDUCATORS. I AM ASSERTING TODAY THAT THE BEST AND BRIGHTEST YOUNG PEOPLE IN AMERICA ARE IN OUR PUBLIC SCHOOLS TODAY. MANCHESTER HAS A RICH TRADITION OF PAROCHIAL AND PRIVATE SCHOOLS WHICH ADD IMMENSELY TO THE EDUCATIONAL EXPERIENCES OF OUR YOUNG PEOPLE. HOWEVER, ALL IN THIS COMMUNITY MUST REALIZE THAT THE POTENTIAL OF THIS GREAT CITY SHALL NOT BE REALIZED WITH ANY INVESTMENT IN BIG DEVELOPMENT PROJECTS UNLESS ITS CITY OFFICIALS MEET THEIR OBLIGATION TO OUR PUBLIC SCHOOLS. WITHOUT A STRONG PUBLIC SCHOOL SYSTEM PEOPLE WILL MOVE FROM THE CITY AND OUR NEIGHBORHOODS WILL DECLINE. IF YOU STUDY THE HISTORY OF URBAN AMERICA, YOU LEARN THAT THE FUTURE OF A CITY IS LINED TO THE QUALITY OF ITS SCHOOLS. THIS DECLINE MUST NEVER HAPPEN IN MANCHESTER! AS WE SEEK TO EXPAND THE TAX BASE BY ATTRACTING HIGH PAYING, STABLE JOBS FOR OUR CITIZENS, LET US REMEMBER THAT INVESTMENT IN OUR SCHOOLS IS THE MOST SOUND INVESTMENT TO ENSURE A STRONG ECONOMY AND FAIR TAXES FOR OUR CITIZENS. GONE MUST BE THE DAYS WHEN WE MOVED FROM CRISIS TO CRISIS AT THE EXPENSE OF STABILITY IN OUR SCHOOLS. AS I HAVE SAID REPEATEDLY, OUR SCHOOLS NEED NOT BE AS PLUSH AS CITY HALL ON THE INSIDE, BUT OUR STUDENTS ARE AT LEAST AS IMPORTANT AS THE PLACE THAT OUR CITY OFFICIALS SIT TO CONDUCT THE CITY'S BUSINESS. AND, I SHALL NOT JUDGE THE SUCCESS OF MY ADMINISTRATION ON HOW MUCH WE SPEND ON EDUCATION, BUT HOW WE SPEND MONEY TO BRING ABOUT HIGHER ACHIEVEMENT FOR ALL STUDENTS, REGARDLESS OF WHERE THEY LIVE AND GO TO SCHOOL. WE MUST STRIVE FOR EQUALITY OF OPPORTUNITIES IN EACH AREA OF THE CITY, AND WE HAVE MORAL IMPERATIVE TO DO IT NOW. I WILL BE A MAYOR WHO GOES TO BAT FOR THE CHILDREN OF MANCHESTER. MAKE NO MISTAKE ABOUT MY RESOLVE ABOUT THIS. THE CHILDREN OF MANCHESTER ARE OUR

NUMBER ONE PRIORITY, AND PLEASE JOIN WITH ME AS WE TRAVEL TOGETHER DOWN THE ROAD TO EXCELLENCE IN EDUCATION.

AS WE LOOK AFTER THE CHILDREN, LET US NOT FORGET THE SENIOR CITIZENS. THE TIME HAS COME FOR THEM TO HAVE A SENIOR CITIZENS CENTER WHICH WILL BE THE CENTER FOR THE SOCIAL LIFE IN THEIR GOLDEN YEARS. AGAIN, AS WE DREAM OF CIVIC CENTERS AND RIVERWALKS FOR FUTURE GENERATIONS, LET US NOT FORGET TO HONOR THOSE WHO BUILT THIS GREAT CITY. LET'S HONOR AND RESPECT THEM BY BUILDING THEM A PLACE TO ENJOY THE FRUITS OF THEIR LABORS.

TODAY YOU WERE GREETED AT THE DOORWAYS BY STUDENTS LEADERS FROM OUR SCHOOL AND ALSO BY SOME OTHER SPECIAL CITIZENS OF OUR COMMUNITY - REPRESENTATIVES FROM NEW HAMPSHIRE SPECIAL OLYMPICS. THEY ARE SARGENT SHRIVER GLOBAL MESSENGERS, AND THEY ARE HERE TO REMIND US THAT MANCHESTER IS A CITY FOR ALL PEOPLE, ESPECIALLY FOR THOSE WITH MENTAL CHALLENGES. MY WORK WITH EUNICE KENNEDY SHRIVER AND SARGENT SHRIVER SENSITIZED ME TO MY RESPONSIBILITY TO INCLUDE THESE SPECIAL CITIZENS IN ALL ASPECTS OF SCHOOL AND COMMUNITY LIFE. JOIN WITH ME IN THANKING THEM FOR BEING WITH US TODAY.

I ALSO WELCOME PEOPLE REPRESENTING THE "NEW MANCHESTER". MANCHESTER HAS ALWAYS BEEN A MELTING POT AS IMMIGRANTS FROM CANADA, POLAND, IRELAND, GERMANY, GREECE, ALBANIA, ENGLAND, AND MANY OTHER COUNTRIES. TODAY, MANCHESTER REPRESENTS THE HOPE FOR A NEW GENERATION OF IMMIGRANTS FROM COUNTRIES SUCH AS BOSNIA, VIETNAM, SUDAN, ROMANIA, NIGERIA, IRAQ, KOSOVO, KURDISTAN, UKRAINE AND MANY OTHER COUNTRIES AND REGIONS OF THE WORLD. TODAY WE ARE HONORED TO HAVE A DELEGATION OF PEOPLE, REPRESENTING THE "NEW MANCHESTER" WITH US TODAY. THEY ARE FROM THE INTERNATIONAL INSTITUTE OF NEW HAMPSHIRE LOCATED ON PINE STREET. WELCOME TO AMERICA AND TO MANCHESTER! YOU ENRICH OUR CITY WITH YOUR PRESENCE. I AM LOOKING FORWARD TO WORKING WITH YOU TO ENSURE THAT YOU FEEL WELCOMED AND BECOME CONTRIBUTING MEMBERS OF OUR COMMUNITY. THE DOOR TO CITY HALL AND OUR GOVERNMENT IS ALWAYS OPEN TO YOU.

A NOTE TO ALL DEPARTMENT HEADS. AS WE BEGIN THE BUDGET PROCESS, UNDERSTAND THAT I INTEND TO SCRUTINIZE EVERY PENNY ASKED FOR AND EVERY PENNY SPENT. OUR ADMINISTRATION SHALL PRESENT A RESPONSIBLE, FAIR BUDGET WITH FAIR TAXES - A BUDGET THAT WILL MEET OUR OBLIGATIONS, INVEST IN THE FUTURE AND



PROVIDE A SOLID FOUNDATION ON WHICH TO BUILD. LET'S COMMIT TO SPEND MONEY AS IF WE HAD EARNED EACH DOLLAR WITH OUR OWN HARD LABOR. AS MAYOR, I WILL CONDUCT THE CITY'S BUSINESS WITH THE SAME FRUGALITY WITH WHICH I USED AS A SCHOOL ADMINISTRATOR AND WITH THE RESPONSIBILITY WITH WHICH I HAVE CONDUCTED OUR FAMILY LIFE. PLEASE JOIN WITH ME IN RESPECTING OUR TAXPAYERS, WHILE PROVIDING GOVERNMENT SERVICES TO ENSURE A STRONG AND VITAL MANCHESTER. WE CAN DO IT WITH TEAMWORK AND WITH RESOLVE TO ACT ON BEHALF OF ALL OUR CITIZENS.

IN CONCLUSION, I AM FILLED WITH THE BOUNDLESS EXCITEMENT FOR THE ENORMOUS RESPONSIBILITIES THAT THE VOTERS HAVE ENTRUSTED TO ME. WHEN I BEGAN OUR CAMPAIGN ALMOST ONE YEAR AGO, I PLEDGED THAT MY INTEGRITY WOULD BE IN TACT AT THE END OF THE CAMPAIGN. IT WAS! I RENEW THIS PLEDGE TO ALL OF YOU TODAY. WHETHER MY YEARS AS MAYOR END TWO, FOUR OR TEN YEARS FROM NOW, MY SERVICE SHALL END WITH MY INTEGRITY IN TACT. I PLEDGE TO SERVE ALL OF YOU WITH HUMILITY, HONESTY AND INTEGRITY.

I SAY FAREWELL NOW TO A SCHOOL, MANCHESTER HIGH SCHOOL WEST WHICH HAS BEEN PART OF MY LIFE FOR ALMOST TWENTY YEARS. I DO SO WITH A FLOOD OF EMOTIONS AND EVERLASTING GRATITUDE TO THE LATE HENRY J. MCLAUGHLIN, FORMER SUPERINTENDENT OF SCHOOLS, FOR HAVING CONFIDENCE IN A THIRTY-FOUR YEAR OLD EDUCATOR IN 1980, AND TO FORMER PRINCIPAL CHARLES QUINN FOR ALLOWING ME TO "BORROW" THIS SCHOOL FROM HIS FOR THE PAST 20 YEARS. CHARLIE, MANCHESTER HIGH SCHOOL WEST SHALL ALWAYS BE YOUR SCHOOL. I HOPE THAT IN SOME MEASURABLE WAY, I HAVE HAD A PART IN AFFECTING THE LIVES OF THE TEENAGERS WHO WALKED THE HALLOWED HALLS AT 9 NOTRE DAME AVENUE DURING MY TIME HERE. I ALSO HOPE THAT OVER THE PAST YEAR, THE STUDENTS HERE NOW, HAVE WITNESSED A POLITICAL CAMPAIGN WHICH DEMONSTRATED THAT YOU CAN BE SUCCESSFUL BY DOING IT THE RIGHT WAY. POLITICS AND POLITICAL CAMPAIGNS CAN BE HONORABLE! TWO YEAR FROM NOW WHEN ANOTHER ELECTION SEASON UNFOLDS, I EXPECT TO FIND OTHERS WHO WILL FOLLOW THE EXAMPLE OF NEW SCHOOL BOARD MEMBER GREG SARGENT WHO WAS SITTING IN CLASSES AT WEST HIGH SCHOOL JUST TWO YEARS AGO. HE SEIZED THE OPPORTUNITY TO SERVE. THE CHALLENGE AND OPPORTUNITY ARE NOW YOURS. MAY GOD BLESS AND PROTECT EACH AND EVERY ONE OF YOU.

TODAY, IS AN INAUGURATION, BUT IT IS ALSO A GRADUATION OF SORTS. SINCE SEPTEMBER OF 1951, WHEN I ENTERED BAKERSVILLE SCHOOL AS A

KINDERGARTEN STUDENT IN MILL GALLAGHER'S CLASS, I HAVE BEEN GOING TO SCHOOL. I AM PLEASED THAT MRS. SARAH WHITE MY SECOND GRADE TEACHER AT BAKERSVILLE SCHOOL, AND MRS. CHRISTINA BOYLE, MY FIFTH GRADE TEACHER FROM BAKERSVILLE SCHOOL, ARE HERE TO SHARE THIS HONOR WITH ME TODAY. MRS. WHITE AND MRS. BOYLE, PLEASE STAND. TODAY IS TRULY MY GRADUATION FROM SCHOOL AND I COULD NOT BE PROUDER THAN TO HAVE MY LAST DAY AT MANCHESTER HIGH SCHOOL WEST - A PLACE WHICH HAS BEEN HELPING MAKE DREAMS COME TRUE FOR ALMOST 78 YEARS. THANKS ALL OF YOU FOR HELPING TO MAKE MY DREAM COME TRUE TODAY.

MAYOR CLARKE CONCLUDED HIS INAUGURAL ADDRESS WITH THESE COMMENTS AND I QUOTE:

"BEFORE OUR TERM OF OFFICE EXPIRES, THE NINETEENTH CENTURY WILL HAVE PASSED INTO HISTORY AND THE TWENTIETH CENTURY WILL HAVE BEGUN. MAY WE ALL UNITE OUR BEST AND TRUEST EFFORTS TO MAKE THE ADVENT OF SO MEMORABLE AN EPOCH ONE OF CREDIT AND HONOR FOR THE CITY OF MANCHESTER, AND MAY HER FAIR NAME STAND UNTARNISHED THROUGH ANY OFFICIAL ACTS OF OURS WHEN WE HAVE FINISHED OUR WORK."

WELL SAID, MAYOR CLARKE!

AND NOW, LADIES AND GENTLEMEN, PLEASE JOIN WITH ME AS WE OPEN THE DOORS OF CITY HALL TO THE PEOPLE. TOGETHER WE SHALL BRING RENEWED HOPE, CONFIDENCE AND ENTHUSIASM TO OUR GOVERNMENT. I PLEDGE TO WORK WITH ALL MY HEART AND SOUL TO BE AS GOOD A MAYOR AS MANCHESTER'S PEOPLE.

THANK YOU AND GOD BLESS ALL OF YOU.

Mr. Ellison introduced Kaleigh Cronin, a fifth grade student at Smyth Road School who was to provide a musical selection.

A musical interlude was presented by the West High School String Orchestra.

The Benediction was then given by Rabbi Jacob Rosner, Temple Israel.

Mr. Ellison stated at this time we have a few closing remarks. There was a lot of work and preparation that went into the presentation today and for that we'd like to thank the Inaugural Committee for all of their hard work. The Co-Chairs of the Inaugural Committee - Ray Buckley and Marc Pappas and the other members of the Committee - Leo Bernier, Shirley Brulotte, Kim Therrien and Lisa Thibault.

Mr. Ellison invited all present to a reception in the Charles J. Quinn Gymnasium at the conclusion of the program followed by an Inaugural Walk to City Hall where the Board of School Committee would meet, for organizational purposes, in the Aldermanic Chambers at approximately 1:00 PM, and the organizational meeting of the Board of Mayor and Aldermen would follow immediately thereafter.

The assembly was then adjourned by Mr. Ellison.

A True Record. Attest.

City Clerk