

BOARD OF MAYOR AND ALDERMEN

INAUGURAL CEREMONIES

January 6, 1998

10:00 AM

Members of the City Government elected at the Municipal Election held November 4, 1997 gathered at The Palace Theatre in Manchester at 10:00 AM as required in accordance with the laws of the State of New Hampshire and the Ordinances of the City of Manchester.

Mr. Ovide Lamontagne, Master of Ceremonies, called the meeting to order. The elected officials, ushered by representatives of the Fire and Police Departments, were seated. The colors were then presented by the members of the Manchester Police Department, following which Rachel Petz sang the National Anthem, followed by posting of the colors. The Pledge of Allegiance was led by Mary Ellen Wiczorek. Mr. Lamontagne then advised that they were assembled here in convention for the purpose of installing in Office the Mayor-elect, the Commissioner of Welfare-elect, the members-elect of the Board of Aldermen, members-elect of the Board of School Committee, Ward Clerks-elect, Moderators-elect, and the members-elect of the Board of Selectmen, in their respective wards who were duly chosen by the Electorate of the City of Manchester at the last Municipal Election held on Tuesday, November 4, 1997, to administer the affairs of our Municipal Government and our Wards for the ensuing term of two years. In carrying out this assignment in a legal manner as provided by the laws of the State of New Hampshire and the Ordinances of the City of Manchester, the required Oath of Office was administered to each official thus chosen.

The invocation was then given by Rev. Monsignor Thomas Hannigan of St. Catherine Church.

The Oath of Office was then administered to the **Members-Elect of the Board of Aldermen** who were present at the Inaugural and so designated by an asterisk beside their names by Leo R. Bernier, City Clerk as follows:

*WARD 1 DAVID M. WIHBY
*WARD 2 CHERYL L. KLOCK
*WARD 3 TIMOTHY S. REINIGER
*WARD 4 MARY A. SYSYN
WARD 5 JAMES J. CLANCY
*WARD 6 REAL R. PINARD
*WARD 7 WILLIAM P. SHEA
*WARD 8 ROBERT R. RIVARD
*WARD 9 ROBERT J. PARISEAU
*WARD 10 WILLIAM B. CASHIN
*WARD 11 HENRY R. THIBAULT
*WARD 12 KEITH HIRSCHMANN
*AT-LARGERICHARD H. GIRARD
*AT-LARGEDANIEL P. O'NEIL

The Oath of Office was then administered to **Members-Elect of the Board of School Committee** who were present at the Inaugural and so designated by an asterisk beside their names by City Clerk, Leo R. Bernier as follows:

*WARD 1 LESLEE M. STEWART
*WARD 2 RICHARD A. DUMONT
*WARD 3 CHERYL STEELE ROTH
*WARD 4 VANESSA L. M. JOHNSON
*WARD 5 KATHERINE M. LABANARIS
*WARD 6 JOHN P. GATSAS
*WARD 7 DANIEL J. HEALY
*WARD 8 SANDRA DUBISZ-PARADIS
*WARD 9 MICHAEL D. GARRITY
*WARD 10 LOU D'ALLESANDRO
*WARD 11 LORRAINE LAMONTAGNE
*WARD 12 JANICE HIGGINS
*AT-LARGE BRADFORD E. COOK
*AT-LARGE SHARI HASTINGS

The Oath of Office was then administered to the **Ward Clerks-Elect** who were present at the Inaugural and so designated by an asterisk beside their names by City Clerk, Leo R. Bernier as follows:

*WARD 1 SCOTT E. GREEN
*WARD 2 PETER WILLIAM KANTERES
WARD 3 PATRICIA HART
*WARD 4 MARION MCMILLAN
WARD 5 JAMES A. MCDONALD, SR.
WARD 6 JON M. GROSS
WARD 7 JOSEPH G. LAFRANCE
WARD 8 D. LYNN LAVIGNE
*WARD 9 STEPHEN T. CAVANAUGH
WARD 10 VINCENT MCHUGH
WARD 11 FELICE GOUPIL
WARD 12 DONALD WELCH

The Oath of Office was then administered to the **Moderators-Elect** who were present at the Inaugural and so designated by an asterisk beside their names by City Clerk, Leo R. Bernier as follows:

*WARD 1 JAMES S. WIECZOREK
*WARD 2 SIMONE MALONEY
WARD 3 JOANNE A. O'ROURKE
*WARD 4 PATRICIA L. MARTIN
*WARD 5 NORMA GREER CHAMPAGNE
WARD 6 MICHELLE CHAMPAGNE-FIELD
WARD 7 JOHN G. GIMAS
WARD 8 RAYMOND BUCKLEY
*WARD 9 GLORIA PILOTTE
*WARD 10 MADELEINE ROY
*WARD 11 EVERETT J. GODBOIS
WARD 12 EUGENE L. GAGNON

The Oath of Office was then administered to the **Selectmen-Elect** who were present at the Inaugural and so designated by an asterisk beside their names by City Clerk, Leo R. Bernier as follows:

WARD 1 JOCELYN D. CHAMPAGNE
 *SHIRLEY C. FRANK
 SANDRA REEVES

WARD 2 *DORIS A. ROBITAILLE
 *JANET M. STILES
* BEATRICE VARKAS

WARD 3 *MARY E. HUSSEY
 RAYMOND MANSEAU
 *HAROLD M. WORTHEN, JR.

*WARD 4 LIONEL W. JOHNSON
 *DONALD FRANCIS MCMAHON
 KATHLEEN E. THORNTON

WARD 5 *MARGARET CHICKERING
 *DOLORES FOOTE
 JAMES A. MCDONALD SR.

WARD 6 *THOMAS F. BEGGAN
 *WILLIAM E. COUTURE
 *LUCILLE F. STEVENS

WARD 7 *LEON O. BRETON
 *RONALD LAVIGNE
 CLAIRE ROY

WARD 8 *PETER F. GOLABIEWSKI
 *MARIE POIRIER
 *SANDRA F. ROGERS

WARD 9 ROBERT E. BARRY
 GERALD O. GOSSELIN
 *LUCIENNE JOBIN

WARD 10 *GERALDINE T. DUNCAN
 CHRISTOPHER R. MESSIER
 *GARY T. PARISEAU

WARD 11 *ERNEST E. CHABOT
 *JEAN M. COMTOIS
 GEORGE R. PELLERIN

WARD 12 ROBERT CHABOT
 KEITH D. MCCALL
 *LILLIAN I. RHEAULT

The Oath of Office was then administered to **Commissioner of Welfare-Elect, Susan G. Lafond**, by City Clerk, Leo R. Bernier.

The Oath of Office was then administered to the **Mayor-Elect, Raymond J. Wieczorek**, by Lee Anne, Robert and James Wieczorek.

Mayor Wieczorek delivered his Inaugural address as follows:

MEMBERS OF THE BOARD OF MAYOR AND ALDERMEN, BOARD OF SCHOOL COMMITTEE, ALL OTHER ELECTED OFFICIALS, FAMILY, FRIENDS, HONORED GUESTS, AND CITIZENS OF MANCHESTER, WELCOME TO THE CITY OF MANCHESTER'S INAUGURAL CEREMONIES.

I STAND BEFORE YOU TODAY TO GIVE MY FIFTH INAUGURAL ADDRESS TO THE CITIZENS OF MANCHESTER AND WISH TO EXPRESS MY DEEPEST GRATITUDE TO THE CITIZENS OF OUR GREAT CITY WHO HAVE SHOWN THEIR UNWAVERING SUPPORT OF BOTH MY ADMINISTRATION AND THE DIRECTION IN WHICH WE ARE LEADING MANCHESTER. THE THEME OF THIS INAUGURAL IS *MANCHESTER RESURGENT* AND IS INTENDED TO EXPRESS THE NEW FOUND HOPE AND OPTIMISM THAT PERVADES OUR CITY. CITIZENS HAVE SAID TO ME THAT THEY HAVE NOT FELT THIS GOOD ABOUT THEIR CITY IN A LONG TIME, THEY ARE PLEASED WITH THE POSITIVE CHANGES TAKING PLACE.

FOR THE PAST EIGHT YEARS THAT I HAVE HAD THE OPPORTUNITY TO SERVE THIS CITY AS YOUR MAYOR, WE HAVE LIVED THROUGH SOME VERY TREMULOUS TIMES. BETWEEN ONE OF THE WORST RECESSIONS IN HISTORY, THE FREE FALL OF OUR TAXBASE, AND A DECLINE IN THE QUALITY OF LIFE IN OUR CITY, THE CITIZENS OF MANCHESTER HAVE BEEN ASKED TO TIGHTEN THEIR BELTS AND MAKE THE SACRIFICES NECESSARY TO TURN THIS CITY AROUND. THOSE YEARS WERE NOT EASY, AND FAR FROM JOYOUS, BUT WE MADE IT THROUGH THEM IN TYPICAL MANCHESTER FASHION BY REFUSING TO BREAK UNDER ADVERSITY. IN THE YEAR 1936, MANCHESTER WAS CALLED, "THE CITY THAT WOULD NOT DIE"; IT WAS APPLICABLE THEN AND IS STILL APPLICABLE TODAY.

MY FRIENDS, THAT WAS THE PAST AND WHILE WE MUST NOT FORGET WHERE WE HAVE BEEN AND WHAT WE HAVE GONE THROUGH, WE MUST BEGIN TO LOOK FORWARD AT WHAT OUR CITY CAN BECOME.

WE LIVE IN EXCITING TIMES, IN AN EXCITING CITY WHOSE FUTURE IS BEING CONSTANTLY SHAPED AND RESHAPED. THE CITY OF MANCHESTER FINDS ITSELF IN THE STRONGEST POSITION IN MANY YEARS AND IS POISED TO LEAD OUR STATE INTO A NEW CENTURY AND THE NEXT

MILLENNIUM. WE MUST NOT WASTE THIS OPPORTUNITY TO MAKE OUR MARK IN HISTORY.

FUTURE GENERATIONS WILL SCRUTINIZE THE ACTIONS WE TAKE AS A COMMUNITY IN THE NEXT TWO YEARS. THEY WILL JUDGE US FOR WHAT WE DID WITH THE OPPORTUNITY WE HAVE BEFORE US. THEY WILL ALSO JUDGE US FOR WHAT WE DID NOT DO.

TODAY'S HISTORIANS REFER TO THE 20TH CENTURY AS THE AMERICAN CENTURY BECAUSE OF OUR COUNTRY'S DRAMATIC INFLUENCE ON THE WORLD CULTURE. SO TO CAN WE BE REMEMBERED. LET US COMMIT TODAY AND EVERY DAY TO MAKING THE 21ST CENTURY THE MANCHESTER CENTURY.

I BELIEVE THAT TODAY, THE SPIRIT WE NEED TO USER IN A NEW ERA OF GROWTH, OPPORTUNITY, AND HOPE IS ALIVE AND WELL IN MANCHESTER. YOU ONLY NEED TO LOOK AROUND TO FIND IT.

FIRST AND FOREMOST, I AM HAPPY TO REPORT THAT THE DOWNTOWN AND THE MILLYARD ARE BACK FROM NEAR DEATH EXPERIENCES AND ARE GETTING STRONGER EVERY DAY. MANY DOUBTERS SAID IT COULD NOT BE DONE BUT WE PROVED THEM WRONG. BY INVESTING IN THESE AREAS AND SHOWING PRIVATE INDUSTRY THAT THE CITY OF MANCHESTER WAS FINALLY WILLING TO DO WHAT NEEDED TO BE DONE TO MAKE THESE AREAS VIABLE FOR BOTH BUSINESSES AND THE PUBLIC, WE HAVE BEEN ABLE TO ATTRACT NEWER AND BETTER BUSINESSES TO THESE AREAS. WHILE IT TOOK THIS CITY A LONG TIME TO COME TO GRIPS WITH THE PROBLEMS, I CAN ONLY SEE THE BRIGHTEST OF FUTURES FOR THESE AREAS.

THE HIGHLIGHT OF OUR INVESTMENT IN THE DOWNTOWN IS THE CITY'S RECENT COMPLETION OF A MAJOR FACELIFT TO ELM STREET. THIS PROJECT IMPROVED PEDESTRIAN AMENITIES, ADDED MORE PARKING AND RECONFIGURED THE STREET TO MAKE IT MORE BUSINESS FRIENDLY.

THIS SPRING, THE MUCH ANTICIPATED OPENING OF FIRST PLACE WILL MARK THE BEGINNING OF A NEW ERA FOR THE MILLYARD AND WILL CHANGE THE FACE OF IT FOREVER. THIS WORLD CLASS SCIENCE AND TECHNOLOGY CENTER WILL BRING IN THOUSANDS OF STUDENTS, TEACHERS AND TECHNOLOGY PROFESSIONALS EVERY YEAR WHO WILL SHARE IN THIS WONDERFUL FACILITY AND LEAVE WITH A SENSE OF OUR CITY'S RICH HISTORY.

THE OPENING OF FIRST COMBINED WITH THE POTENTIAL GROWTH AND EXPANSION OF THE UNIVERSITY OF NEW HAMPSHIRE AT MANCHESTER IN THE MILLYARD WILL IMPROVE THE DIVERSITY OF THE DISTRICT AND CONTINUE THE REVITALIZATION EFFORT. MEANWHILE, WE WILL CONTINUE TO EXPLORE THE FEASIBILITY OF LOCATING A CIVIC CENTER IN THE DOWNTOWN. THIS SEEMS LIKE A NATURAL FIT TO THE LONG-TERM FUTURE OF DOWNTOWN AND THE MILLYARD. I WOULD ASK OUR ELECTED OFFICIALS AND CITIZENS TO KEEP AN OPEN MIND ON THIS EFFORT AND TO CAREFULLY EVALUATE ALL THE FACTS IN ORDER TO MAKE AN INFORMED DECISION. IF IT MAKES FINANCIAL SENSE TO OUR CITIZENS, AND PROVIDES A VARIETY OF ENTERTAINMENT THAT WE CURRENTLY HAVE TO GO OUT TO STATE FOR, THEN WE SHOULD BUILD IT.

LET US NOT FORGET THE ROLE PLAYED BY INTOWN MANCHESTER IN BRINGING BACK THE DOWNTOWN. WHEN WE FORMED INTOWN MANCHESTER, MANY SKEPTICS PANNED IT AS ANOTHER FEEL-GOOD, DO-NOTHING ORGANIZATION THAT WOULD NOT CHANGE THE DOWNTOWN. THE SKEPTICS WERE PROVEN WRONG, AND TODAY THE DOWNTOWN AND THE MILLYARD ARE BETTER PLACES AND MORE ATTRACTIVE TO BUSINESSES AND OUR CITIZENS.

IN THE LAST TWO YEARS, INTOWN MANCHESTER HAS LOANED OUT \$107,000 TO IMPROVE THE FACADES OF EIGHTEEN DOWNTOWN BUSINESSES WITH MORE TO COME. THEY OPENED AN OUTDOOR SKATING RINK IN FRONT OF HAMPSHIRE PLAZA THAT IS WIDELY USED BY BOTH YOUNG AND OLD ALIKE. THE NEW HOLIDAY DECORATIONS HAVE REALLY LIVENED UP ELM STREET; ALSO DUE TO INTOWN'S SUPPORT.

LOOK AT THE PROGRESS MADE BY MANCHESTER NEIGHBORHOOD HOUSING SERVICES AND THE MANCHESTER ENTERPRISE COMMUNITY. DUE TO THE HARD WORK BY FELIX TORRES, HIS STAFF, AND MANY INDIVIDUALS, THE NEW HAMPSHIRE HOUSING FINANCE AUTHORITY, BUSINESSES AND FINANCIAL INSTITUTIONS, NEIGHBORHOOD HOUSING SERVICES HAS SECURED THE FUNDING FOR RENAISSANCE HOMES, EIGHT NEW FOR-SALE TOWNHOUSES THAT WILL BE THE AREA'S FIRST NEW CONSTRUCTION IN 30 YEARS. NEIGHBORHOOD HOUSING SERVICES HAS NEGOTIATED WITH THE MANCHESTER AREA HOUSING TRUST TO CONSOLIDATE EFFORTS IN THE DEVELOPMENT OF AFFORDABLE HOUSING AND HAS LAUNCHED THE REBUILD INITIATIVE TO PURCHASE, REHABILITATE AND SELL BLIGHTED BUILDINGS. IN THE LAST YEAR ALONE, NEIGHBORHOOD HOUSING SERVICES HAS TRIPLED THE AMOUNT

OF HOME OWNERSHIP LOANS IT ISSUES IN ORDER TO MAKE OUR CENTER CITY A MORE LIVABLE PLACE. WE WILL CONTINUE OUR SUPPORT OF NEIGHBORHOOD HOUSING SERVICES AS THEY CONTINUE TO REVITALIZE THE CENTER CITY.

IN 1994, MANCHESTER WAS ONE OF 50 CITIES IN THE UNITED STATES TO BE DESIGNATED AS AN ENTERPRISE COMMUNITY. WE RECEIVED FEDERAL FUNDING TO HELP CREATE JOBS AND A BETTER STANDARD LIVING FOR THOSE CITIZENS LIVING IN THE ENTERPRISE COMMUNITY. WITH THE HELP OF NEW HAMPSHIRE COLLEGE, THE ENTERPRISE COMMUNITY HAS OPENED A SMALL BUSINESS INCUBATOR IN THE MILLYARD TO ENCOURAGE NEW ENTREPRENEURSHIP AND MORE EMPLOYMENT OPPORTUNITIES FOR ENTERPRISE COMMUNITY RESIDENTS. WE CURRENTLY HAVE TEN BUSINESSES EMPLOYING 19 PEOPLE AT OUR SMALL BUSINESS INCUBATOR LOCATED IN THE MILLYARD. NEXT YEAR WE WILL OPEN THE NEIGHBORHOOD CENTER, A COMMUNITY AND RESOURCE CENTER FOR RESIDENTS. THESE ARE PRIME EXAMPLES OF THE GOALS OF THE ENTERPRISE COMMUNITY THAT ARE DESIGNED TO HELP THE RESIDENTS OF THE ENTERPRISE COMMUNITY.

THE MANCHESTER AIRPORT IS ANOTHER EXAMPLE OF AN ECONOMIC DEVELOPMENT PROJECT THAT HAS BROUGHT A NEW PERIOD OF GROWTH AND OPPORTUNITY FOR OUR CITY. THE MANCHESTER AIRPORT CONTINUES ITS RECORD BREAKING PACE OF INCREASED PASSENGERS. LAST YEAR WE SURPASSED THE ONE MILLION MARK FOR THE FIRST TIME AND CERTAINLY NOT THE LAST. IN THE MEANTIME, THE AIRPORT CONTINUES TO MAKE RUNWAY AND INFRASTRUCTURE IMPROVEMENTS IN ANTICIPATION OF ADDITIONAL GROWTH. THE AIRPORT WILL CONTINUE TO BE SENSITIVE TO ITS NEIGHBORS CONCERNS AND WILL WORK TO BE A GOOD NEIGHBOR. ONE OF MY HIGHEST PRIORITIES IN THIS TERM IS TO WORK WITH OUR CONGRESSIONAL DELEGATION TO ENSURE THAT THE MANCHESTER AIRPORT ACCESS ROAD BECOMES A REALITY.

SCHOOL IS THE LARGEST CITY DEPARTMENT AND THE MOST EXPENSIVE. WITH THE MANY CHANGES AND CHALLENGES FACING OUR EDUCATIONAL INSTITUTIONS, I FEEL THE NEED TO BE CLOSER TO THE DAY-TO-DAY OPERATIONS AND THEREFORE WILL ACTIVELY CHAIR THE SCHOOL BOARD FOR THE NEXT TERM. WE HAVE INVESTED A GREAT DEAL OF TIME AND MONEY IN IMPROVING OUR EDUCATIONAL FACILITIES OVER THE LAST FEW YEARS AND WE WILL CONTINUE THESE EFFORTS ON BEHALF OF OUR STUDENTS AND TEACHERS. THE CHANDLER SCHOOL REMAINS A PROBLEM AND IS A VERY HIGH PRIORITY IN THIS TERM.

ANYTIME YOU TAKE AN OPINION POLL ON THE MOST IMPORTANT ISSUES TO CITY RESIDENTS, AT OR NEAR THE TOPE OF THE LIST IS THE ISSUE OF PUBLIC SAFETY. I, ALONG WITH OUR ELECTED OFFICIALS, HAVE WORKED VERY CLOSELY OVER THE YEARS WITH THE POLICE AND FIRE CHIEFS TO MAKE THE STREETS AND NEIGHBORHOODS OF MANCHESTER AS SAFE AS THEY CAN BE. WE AS A CITY HAVE IMPLEMENTED MANY SUCCESSFUL CRIME FIGHTING PROGRAMS SUCH AS COMMUNITY POLICING AND OUR NATIONALLY RECOGNIZED OPERATION STREETSWEEPER. THESE EFFORTS HAVE SEEN AN OVERALL DROP IN VIOLENT CRIMES OF THIRTY TWO PERCENT IN THE LAST EIGHT YEARS. A GREAT DEAL OF CREDIT SHOULD GO TO OUR WELL-TRAINED POLICEMEN AND FIREFIGHTERS WHO PUT THEIR LIVES ON THE LINE EVERY DAY.

HEALTHCARE REMAINS A VOLATILE, CONTROVERSIAL, AND DIVISIVE ISSUE FOR THE MANCHESTER COMMUNITY; AND ONE OF MY GREATEST CONCERNS. IT WILL BE ONE OF MY HIGHEST GOALS THIS TERM TO WORK WITH ALL PARTIES TO END THE DIVISION AND BRING THIS COMMUNITY TOGETHER TO PROVIDE THE VERY BEST HEALTHCARE FOR ALL OUR FELLOW CITIZENS.

IN THIS TERM, I INTEND TO CONCENTRATE ON THE FURTHER REORGANIZATION OF OUR CITY GOVERNMENT. DURING THIS LAST TERM, THE VOTERS CHOSE TO OVERHAUL OUR CITY CHARTER TO REFORM THE WAY WE OPERATE GOVERNMENT. I WILL BE VERY BUSY IN THE COMING YEAR TO REORGANIZE OUR RULES AND REGULATIONS TO REFLECT THE NEW CHARTER. MY PRIORITIES ALSO INCLUDE EXPLORING FURTHER CONSOLIDATION OF CITY SERVICES, THE ADOPTION OF NEW ZONING ORDINANCES TO REFLECT THE CHANGING NATURE OF PRIVATE DEVELOPMENT, AND WORKING TO IMPLEMENT THE RECLASSIFICATION STUDY TO UPDATE THE CITY'S CLASSIFICATION/COMPENSATION SYSTEM.

A MAJOR PLUS FOR OUR CITY IS THE EXTENT OF VOLUNTEERISM THAT EXISTS HERE AND DEMONSTRATES THE PREVAILING SPIRIT OF HOPE AND OPPORTUNITY IN THIS CITY. VOLUNTEERISM IS NOT SOMETHING NEW TO MANCHESTER AND HAS ALWAYS BEEN A POINT OF PRIDE FOR THIS COMMUNITY. HOWEVER, THE LEVEL OF ACTIVITY IN THE LAST YEAR HAS BEEN OVERWHELMING. THE LEADERSHIP DEMONSTRATED BY GROUPS LIKE FOR MANCHESTER, ADOPT-A-BLOCK, THE RIVERFRONT PARK FOUNDATION, AND THE MANY PARENTS AND INDIVIDUALS WHO ASSIST IN OUR SCHOOLS ADD SO MUCH TO OUR CITY.

OVER THE PAST FEW YEARS, THE CITY OF MANCHESTER HAS BEEN RECOGNIZED AS ONE OF THE NATION'S BEST CITIES. FROM CREDIT RATING REPORTS TO MAGAZINE POLLS, THE CITY HAS BEEN FAVORABLY MENTIONED. IN THE LAST TWO YEARS ALONE, MANCHESTER WAS RATED THE SIXTH BEST PLACE TO LIVE IN AMERICA BY *MONEY MAGAZINE*, THE ELEVENTH HOTTEST MARKET TO SELL YOUR PRODUCTS BY SALES AND MARKETING MANAGEMENT, THE NUMBER ONE BEST SMALL PLACE TO WORK FROM HOME ALSO BY *MONEY MAGAZINE*. MOODY'S INVESTORS SERVICE RECENTLY REPORTED THAT BETWEEN 1970 AND 1997, OUT OF SEVENTEEN MAJOR NEW ENGLAND CITIES, ONLY MANCHESTER AND BOSTON IMPROVED THEIR CREDIT RATINGS. THIS RECOGNITION COMBINED WITH THAT OF OUR STATE MAKE MANCHESTER ALL THE MORE ATTRACTIVE TO WORK, LIVE, AND RAISE A FAMILY.

THIS FALL WE WILL REOPEN THE REHABILITATED MANCHESTER CITY HALL AND ANNEX TO THE PUBLIC. THESE RENOVATED BUILDINGS FURTHER REPRESENT THE CITY'S COMMITMENT TO OUR DOWNTOWN REVITALIZATION EFFORT. WE WANT TO BRING OUR CITY INTO THE NEXT CENTURY YET KEEP OUR RICH AND HISTORIC HERITAGE. IT WILL BE A COMPLEX OUR CITIZENS CAN TRULY TAKE PRIDE IN MUCH TO THE DELIGHT OF ITS PRIMARY BOOSTER, WALTER STILES.

AS YOU CAN SEE MY FELLOW CITIZENS, MANCHESTER IS TRULY RESURGENT BUT I MUST WARN OF DANGERS AHEAD. SOME PEOPLE WILL BE TEMPTED TO REVISIT THE NEARLY DISASTROUS SPENDING POLICIES OF THE LAST DECADE. WE MUST REMAIN VIGILANT AND NOT ALLOW THE EXCESSES OF YESTERDAY TO OVERSHADOW OUR CITY'S PROGRESS TOMORROW. IF MANCHESTER IS TO BE THE MODEL FOR THE NEXT CENTURY, WE MUST NOT REPEAT THE MISTAKES OF THE PAST.

I ENCOURAGE OUR ELECTED OFFICIALS AND THE PEOPLE OF MANCHESTER TO HELP ME CONTINUE THIS PRO-GROWTH AGENDA WE HAVE SET FOR OUR CITY. MANCHESTER HAS SO MUCH GOING FOR IT; WE MUST NOT STOP THE PROGRESS WE HAVE ALREADY MADE.

THANK YOU, GOD BLESS YOU, AND GOD BLESS THE CITY OF MANCHESTER.

Mr. Lamontagne advised that the Board of School Committee would meet, for organizational purposes, in the Board Room of the School Administration Building, 196 Bridge Street at 1:00 PM, and the organizational meeting of the Board of Mayor and Aldermen would follow

immediately. Mr. Lamontagne invited all present to a reception at the Senior Smile Center located at 66 Hanover Street at the conclusion of the program.

The Benediction was then given by Captain Gulley of the Salvation Army.

The assembly was then adjourned by Mr. Lamontagne.

A True Record. Attest.

City Clerk

State of New Hampshire
Hillsborough SS

7 January 1998. James J. Clancy personally appeared before me and subscribed to his oath of office as Alderman of Ward 5 for the City of Manchester.

s/Carol A. Johnson
First Deputy City Clerk